



Ministry of
Education and Science
Republic of Latvia

Internal governance and financing of HEIs in Latvia: Focal points for Project Phase I

ESF Project no. 8.3.6.1/16/I/001 «Participation In International Educational Studies»

NACIONĀLAIS
ATTĪSTĪBAS
PLĀNS 2020



EIROPAS SAVIENĪBA
Eiropas Sociālais
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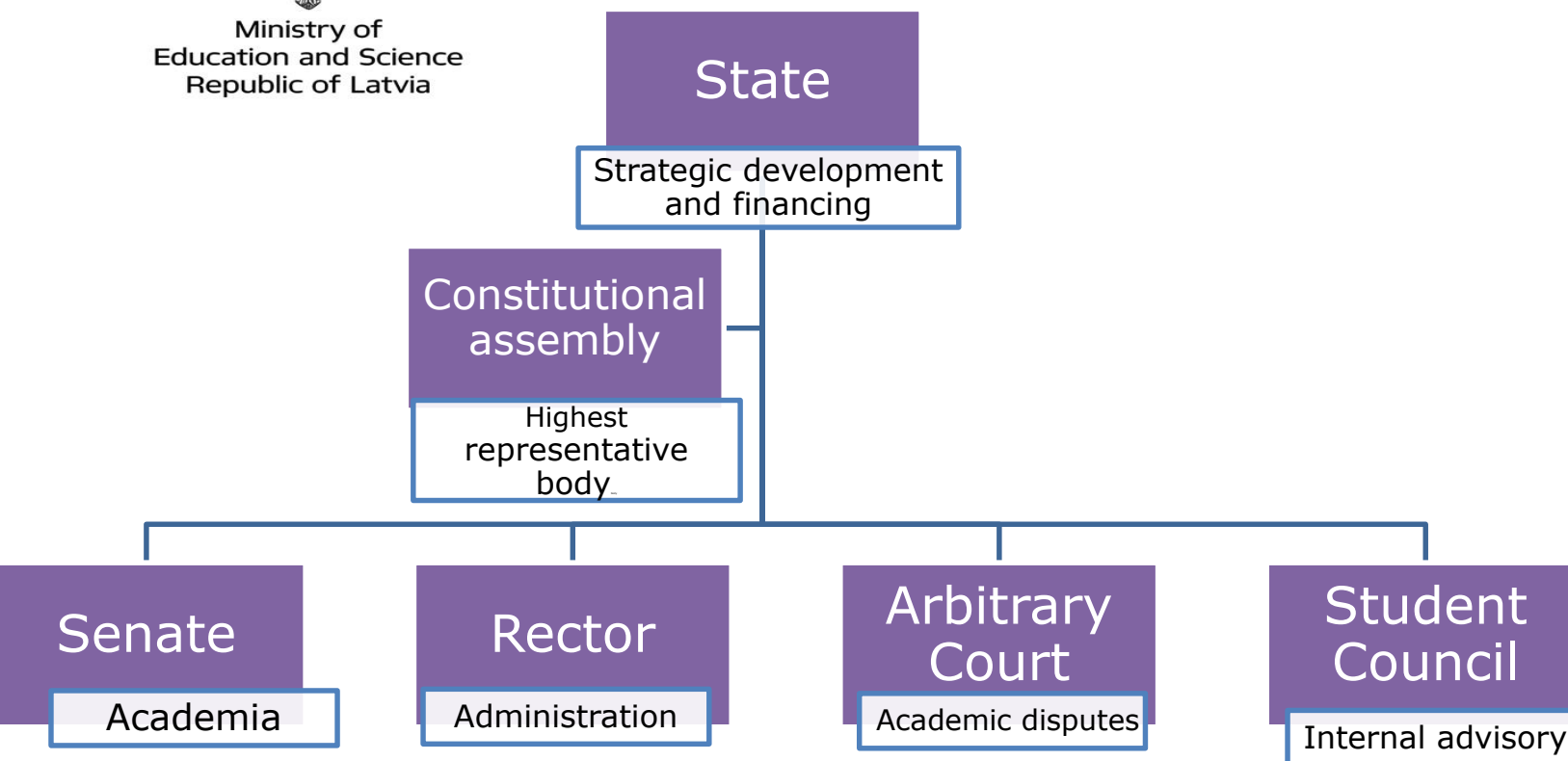
IEGULDĪJUMS TAVĀ NĀKOTNĒ

Meeting with the Team
27.06.2016



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Governance model of the state HEIs



• **Strengths:**

Independence and self-governance ensured by autonomy

Internal democracy ensured by division of rights and competences

• **Weaknesses:**

Weak involvement of/alignment with labour market

Overlaps of academic and administrative functions

Legal foundation:

Constitution of the Higher Education Institution
Law on Higher Education Institutions
Law on Scientific Activity

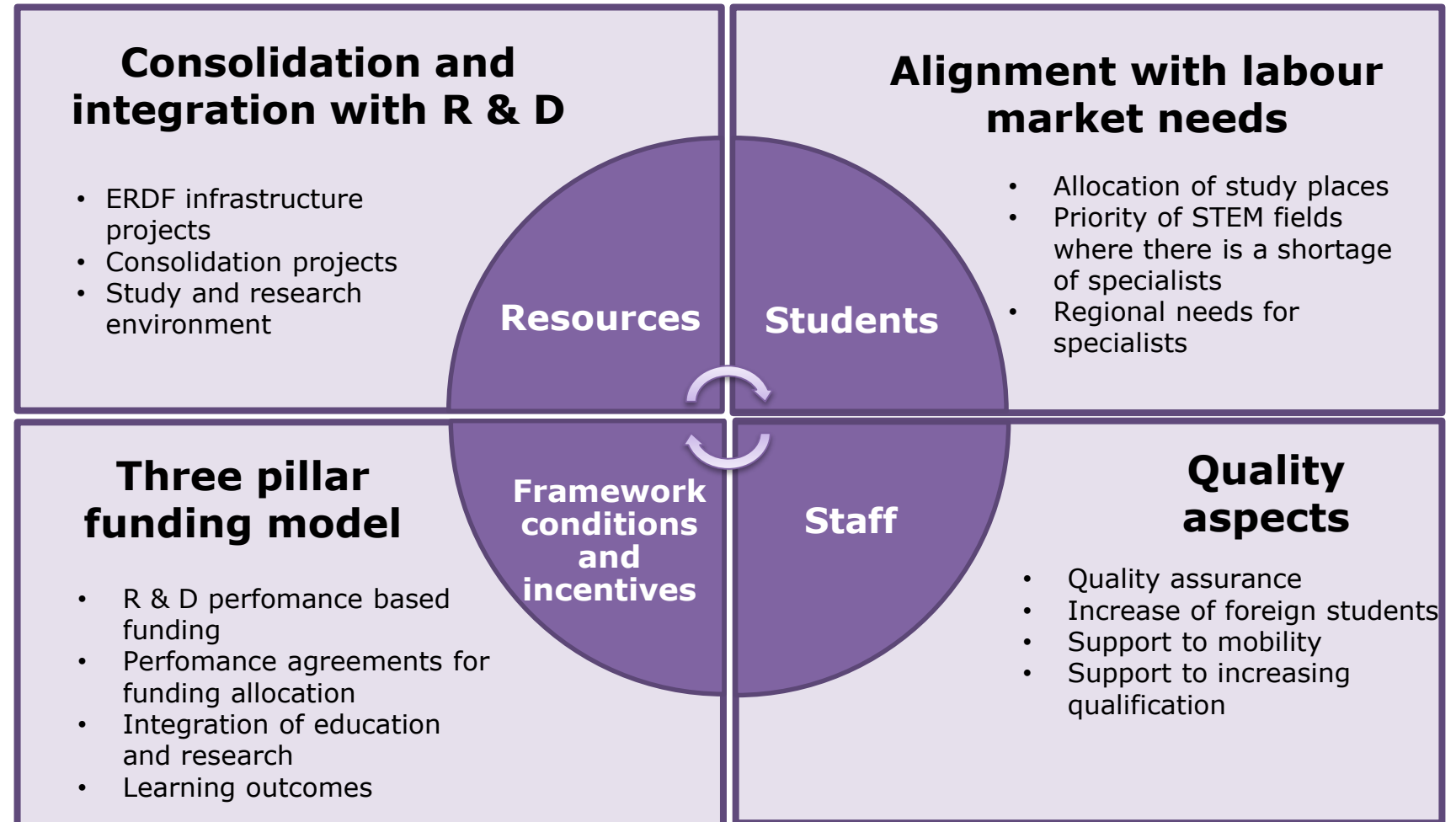


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Quality and relevance of HE in Latvia

OECD Recommendations

- Move forward with the implementation of the three-pillar financing model
- Continue improving the quality of tertiary education and science
- Continue efforts to realign system capacity with demographic decline, fiscal reality and labour market needs
- Strengthen the capacity for strategic leadership and management





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Specific points of interest for Phase I

- **Linking internal governance to quality of HE** (integration with research, learning outcomes, internationalization etc.)
- **Integration of key institutional missions** (studies + research + society)
- **Strategic orientation** – profile enhancement and reaching policy goals
- **Involvement of external players** – employers, industry representatives
- **Development of human capital** in HE, research and innovation





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Quality Criteria for Redistributing State-Funded Study Places



- **For PhD programs- state funded study places allocated if:**
 - at least 1 publication per student indexed on *SCOPUS* or *Web of Science* during the last 3 years
- **Pilot project for redistributing state-funded study places in 2017:**
 - 10% of study places in social sciences programmes (BA and MA) will be allocated according to the specific **quality criteria**.



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Quality criteria- pilot



1. The Higher Education Institution (HEI) is ranked on **U-Multinrank** (yes/no). Criterion stimulates international visibility.
2. Criterion rewards scientific performance: the number of HEI **publications in social sciences indexed on SCOPUS and Web of Science** during the last 3 years (2013 – 2015). Weight of criteria: 40%.
3. Criterion stimulates renewal of academic staff: the **number of young researchers** who are Master's or PhD students or recent PhD graduates employed by the HEI in social sciences (compared by full time equivalent). Weight of criteria: 20%.
4. **Internationalization** of the HEI, weight of criteria 40%:
 - The **number of foreign degree students** in HEI (50%);
 - The **number of Erasmus+ students** in social sciences in the last 3 years (50%)