



REVIEWS OF NATIONAL  
POLICIES FOR EDUCATION:  
EDUCATION IN LATVIA  
*PROGRESS, CHALLENGES AND  
RECOMMENDATIONS*

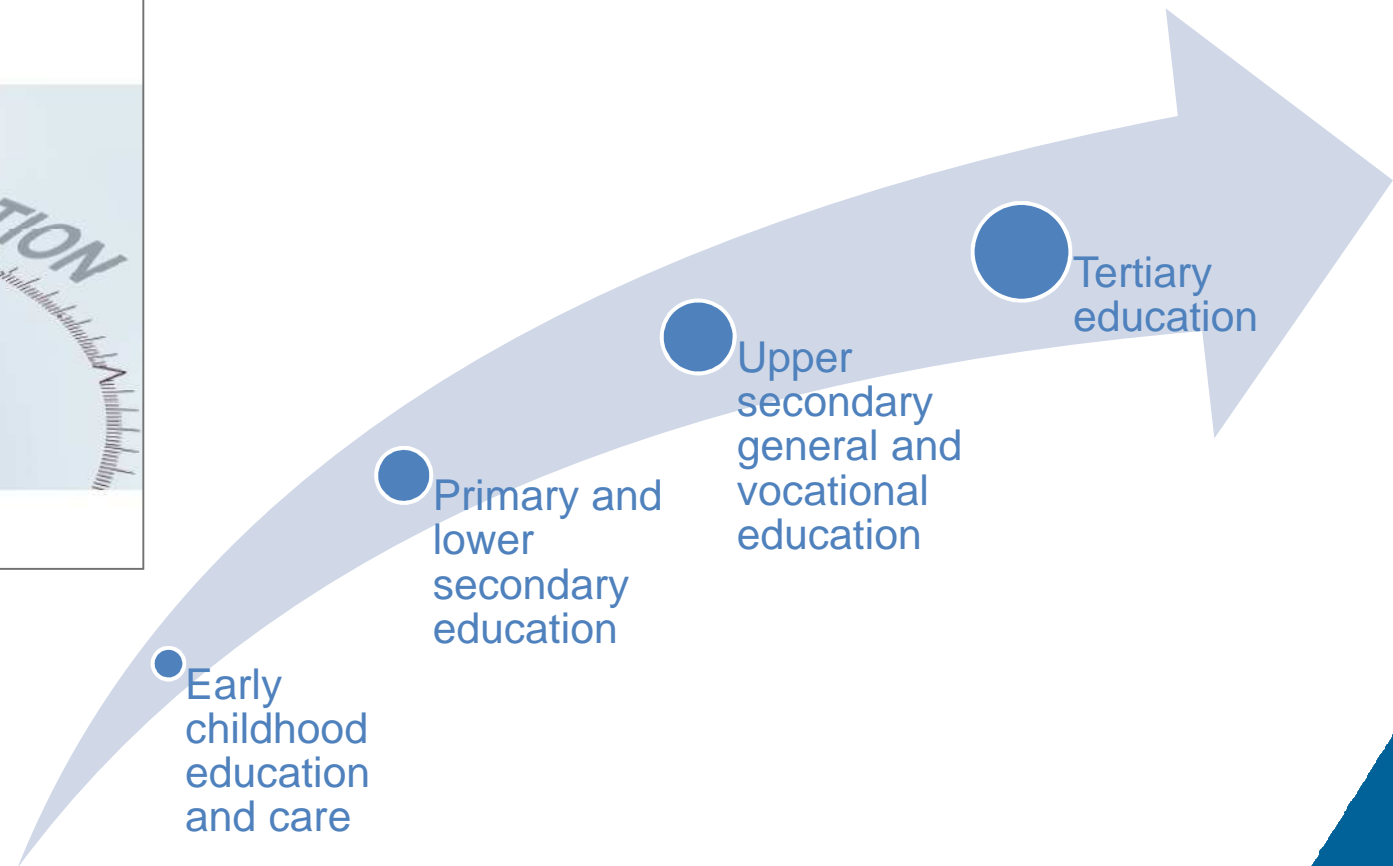
**19 May 2016**

**Andreas Schleicher**

**Director for Education and Skills, OECD**



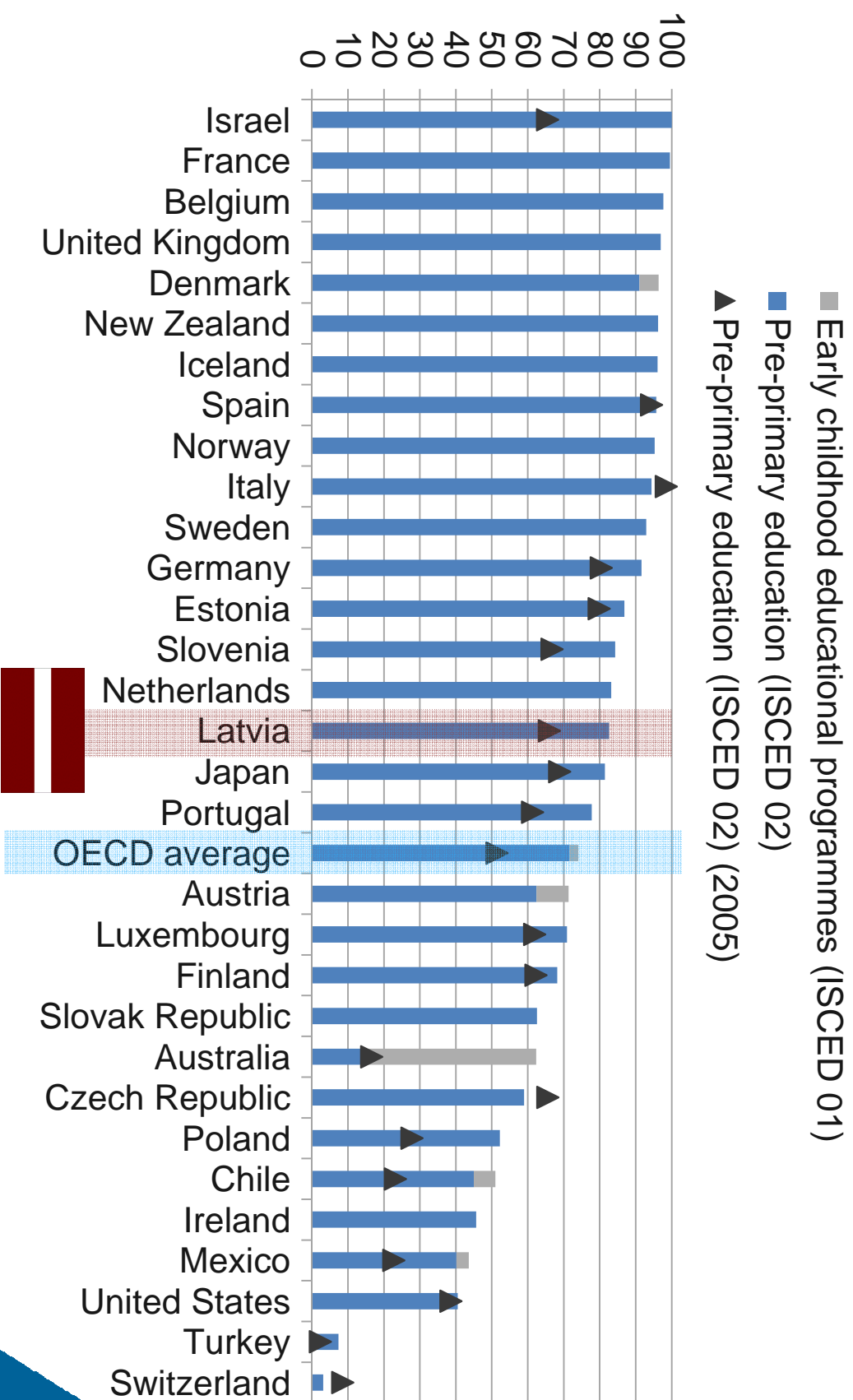
# Reviews of National Policies for Education: Education in Latvia





# Participation in ECCEC is high and starts early in Latvia

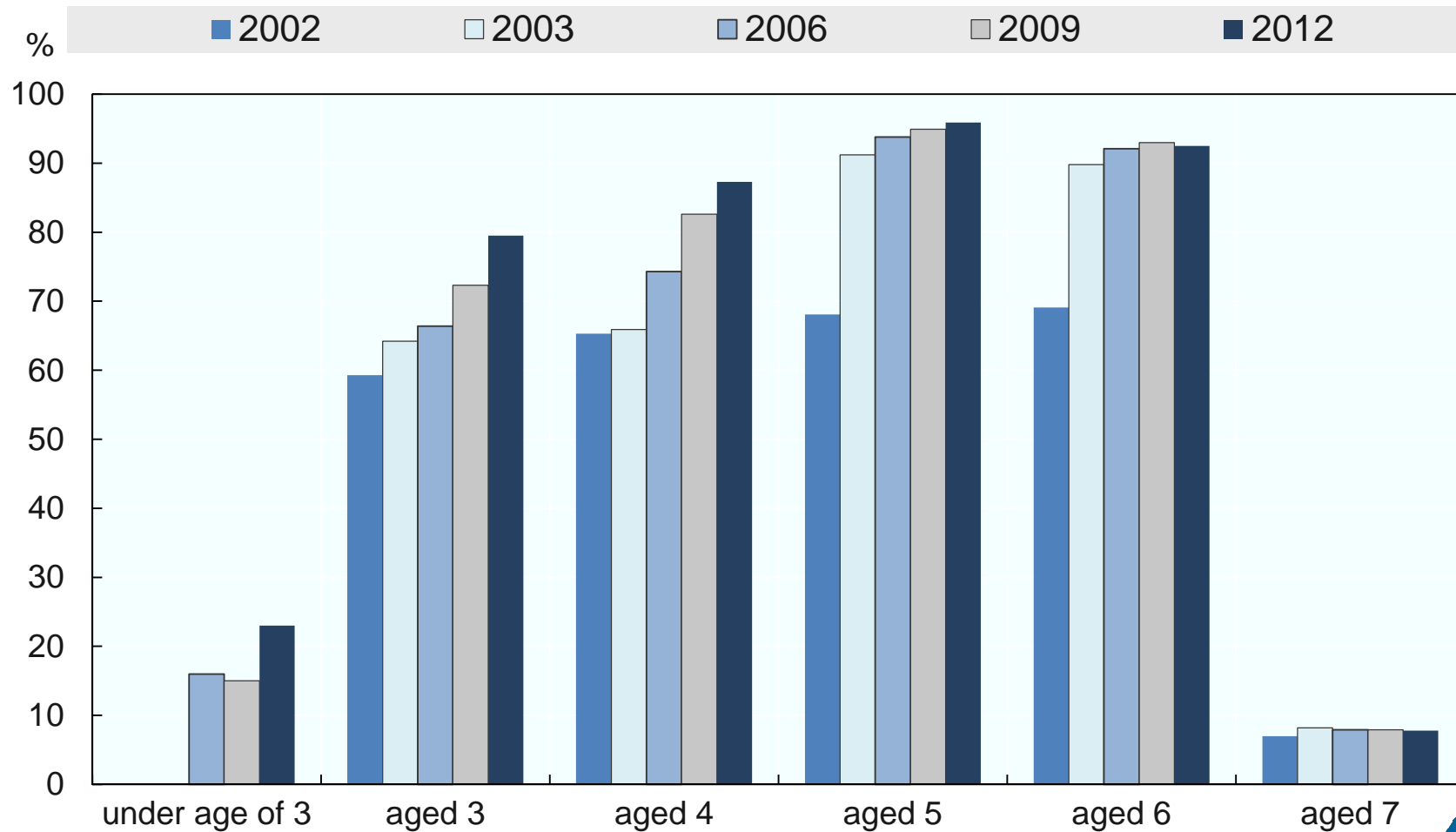
*Enrolment rate at age 3 in ECCEC, 2013*





# ECEC enrolment

*Net enrolment rate of children up to age 7, 2002-2012*

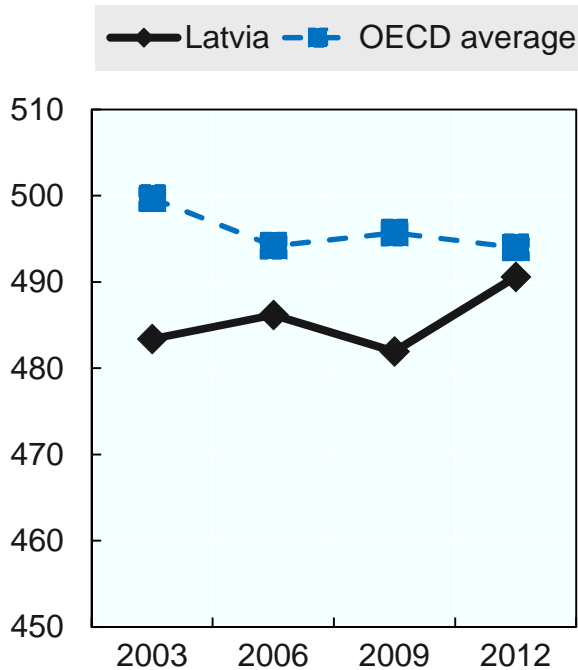




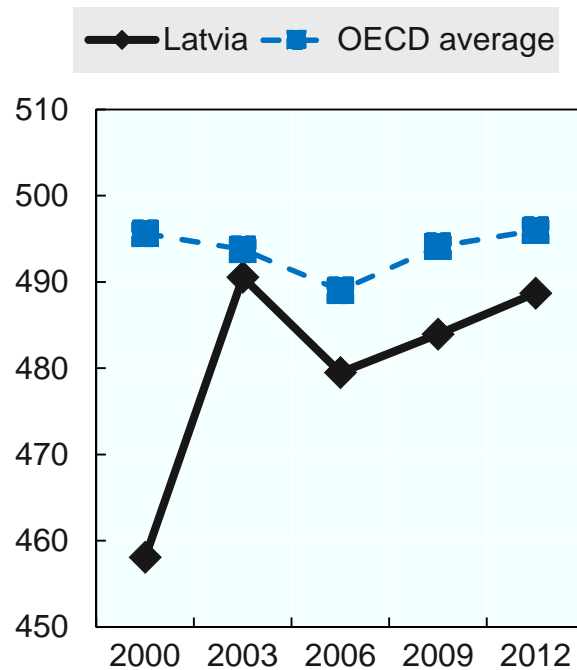
# Significant improvements in student performance

## *Latvian students' performance on PISA*

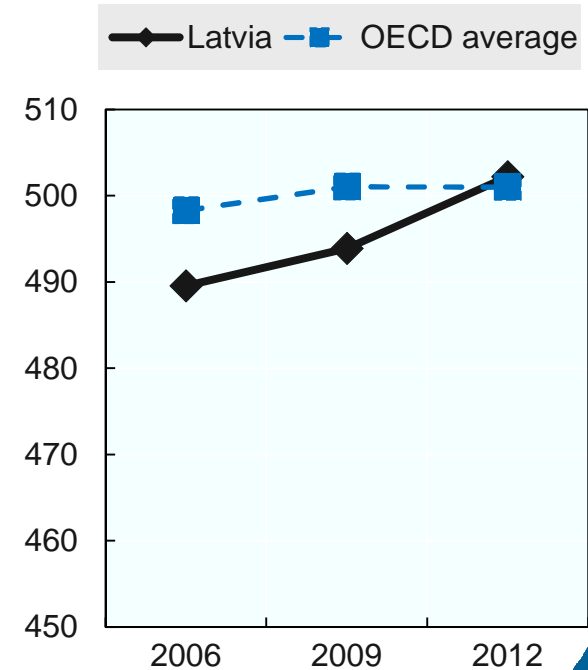
**Mathematics performance (2003-2012)**



**Reading performance (2000-2012)**

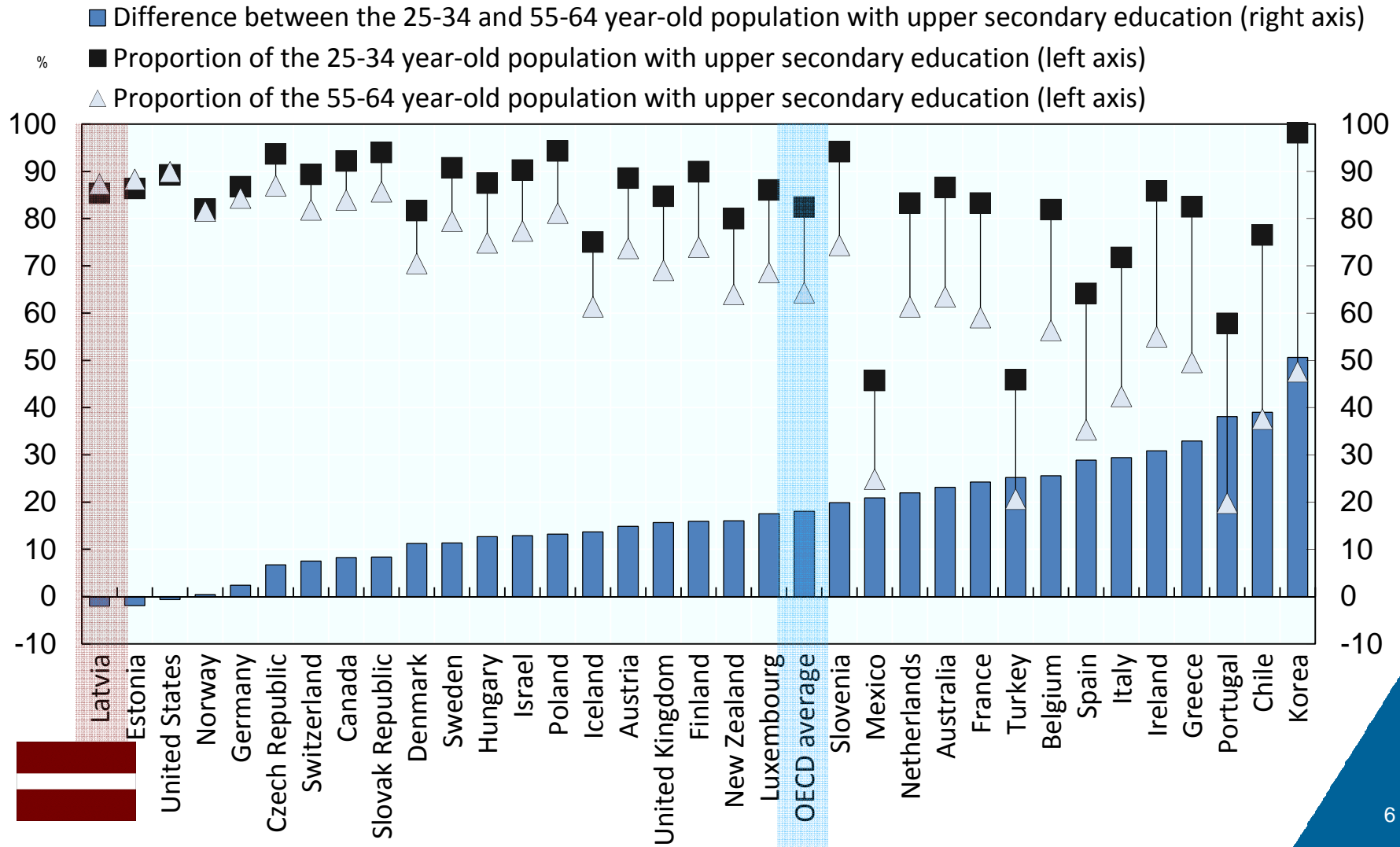


**Science performance (2006-2012)**





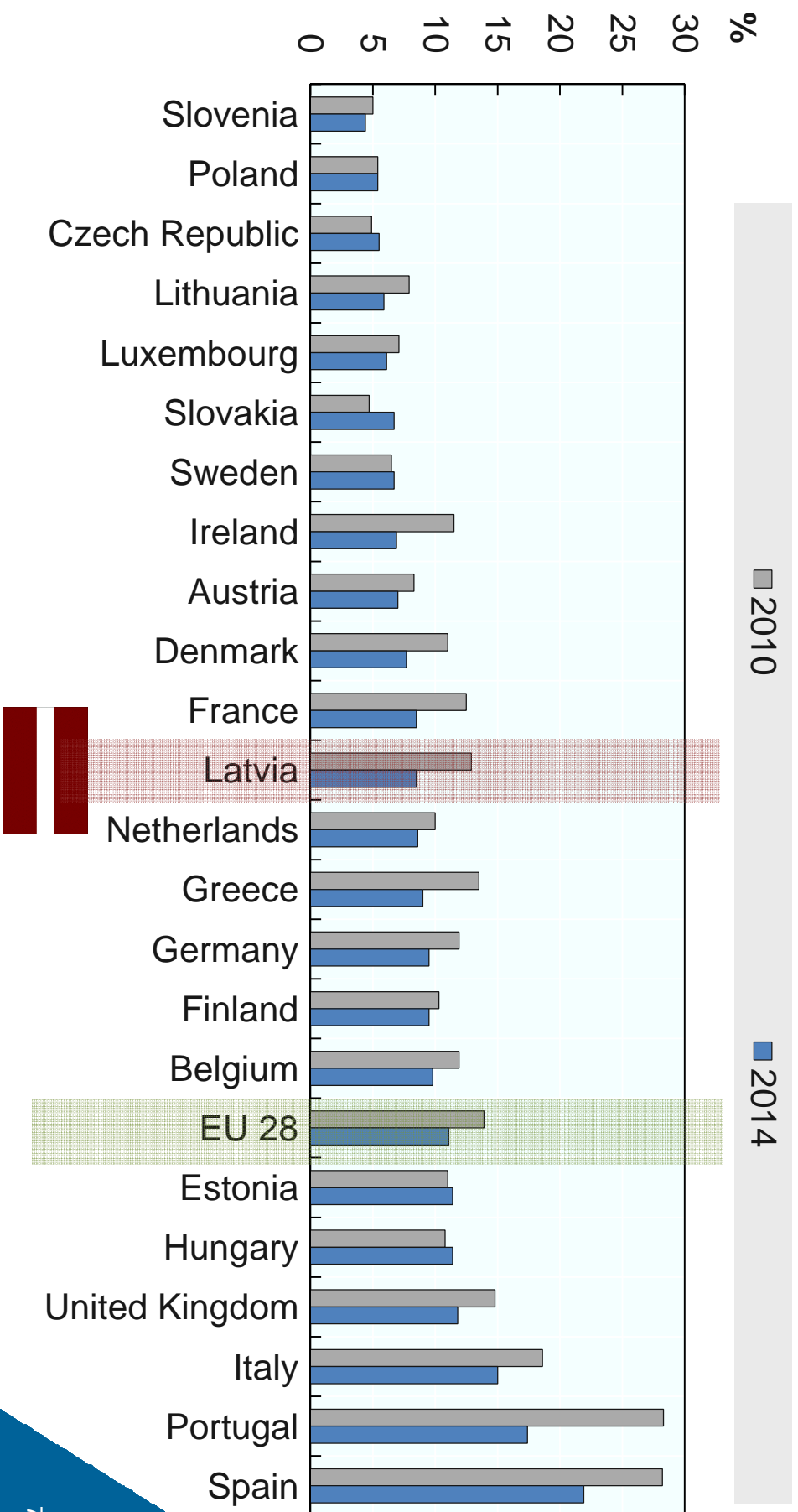
# Upper secondary education attainment is high across generations





# Good progress in reducing early school leavers

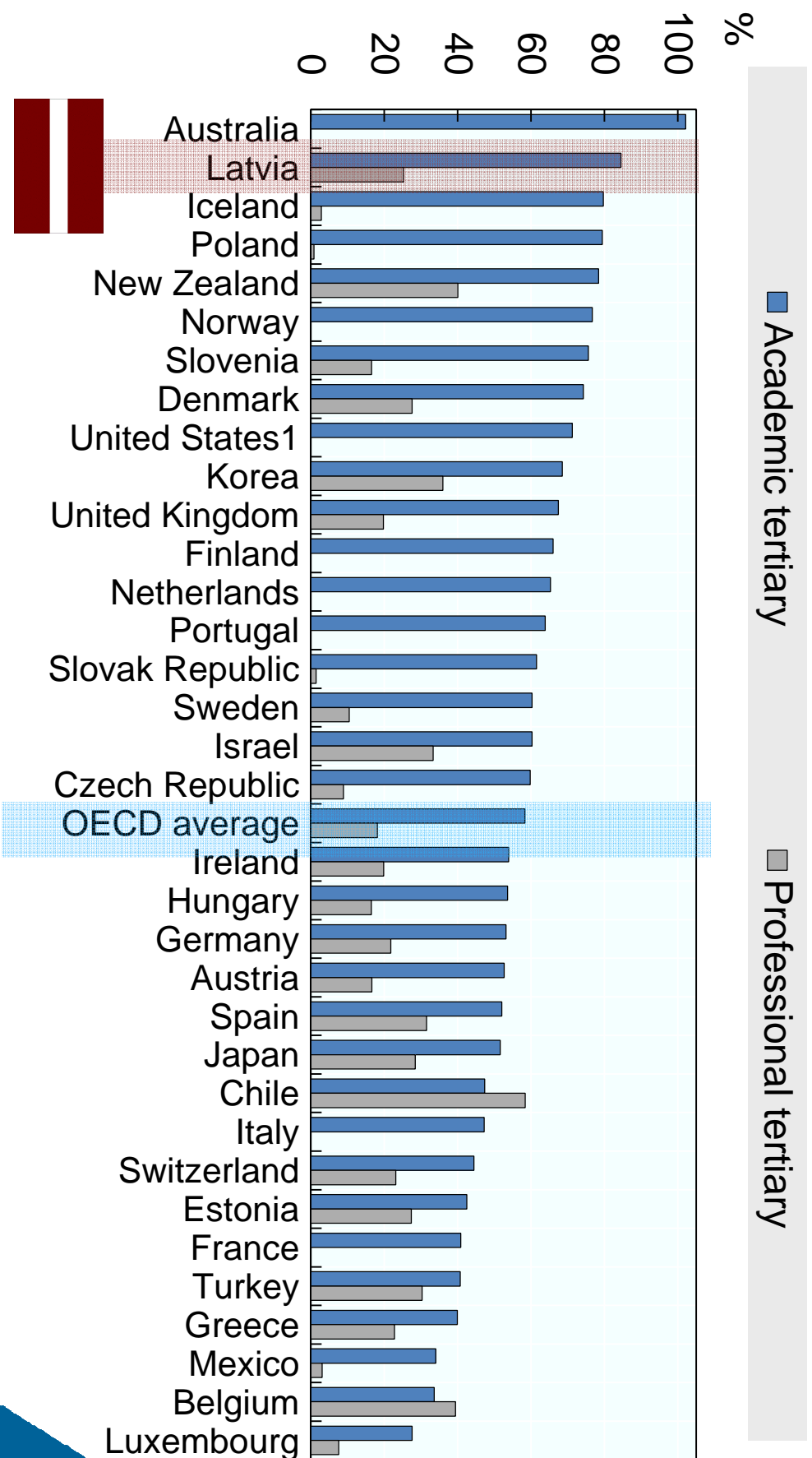
*Early leavers from education and training, age group 18-24*





# Many students continue into tertiary education

*Entry rates to tertiary education, 2012*

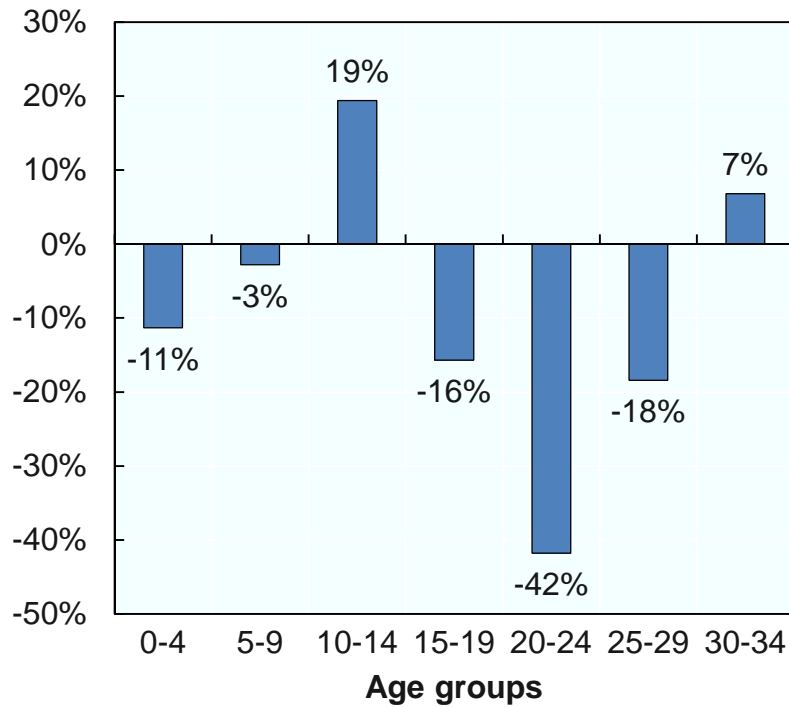




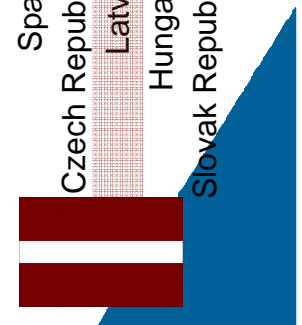
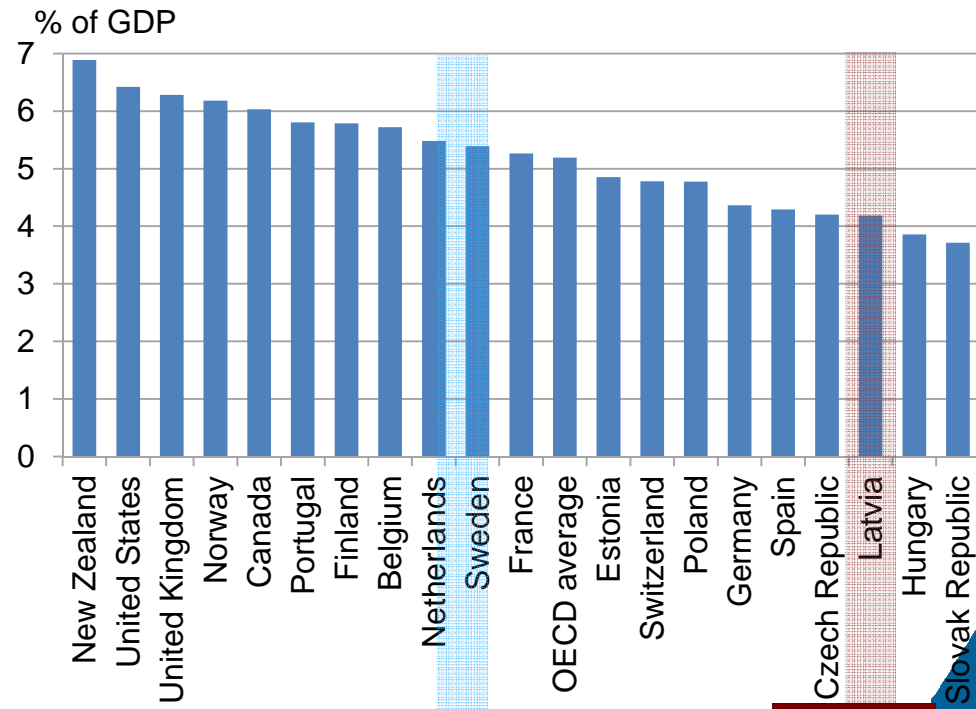


# “Remarkable achievements” considering the socio-economic challenges

*Estimated changes in population between 2012 and 2020 by age groups*



*Expenditure on primary to tertiary education institutions as a percentage of GDP (2012)*



INSIDE: A 14-PAGE SPECIAL REPORT ON TECH STARTUPS

The  
Economist

JANUARY 18TH-24TH 2014

Economist.com

If the French ran America

China cracks down on microblogs

New opportunities for organised crime

Regulators go soft on Europe's banks

Google and the internet of things

**Coming to an office  
near you...**

What today's  
technology will do to  
tomorrow's jobs

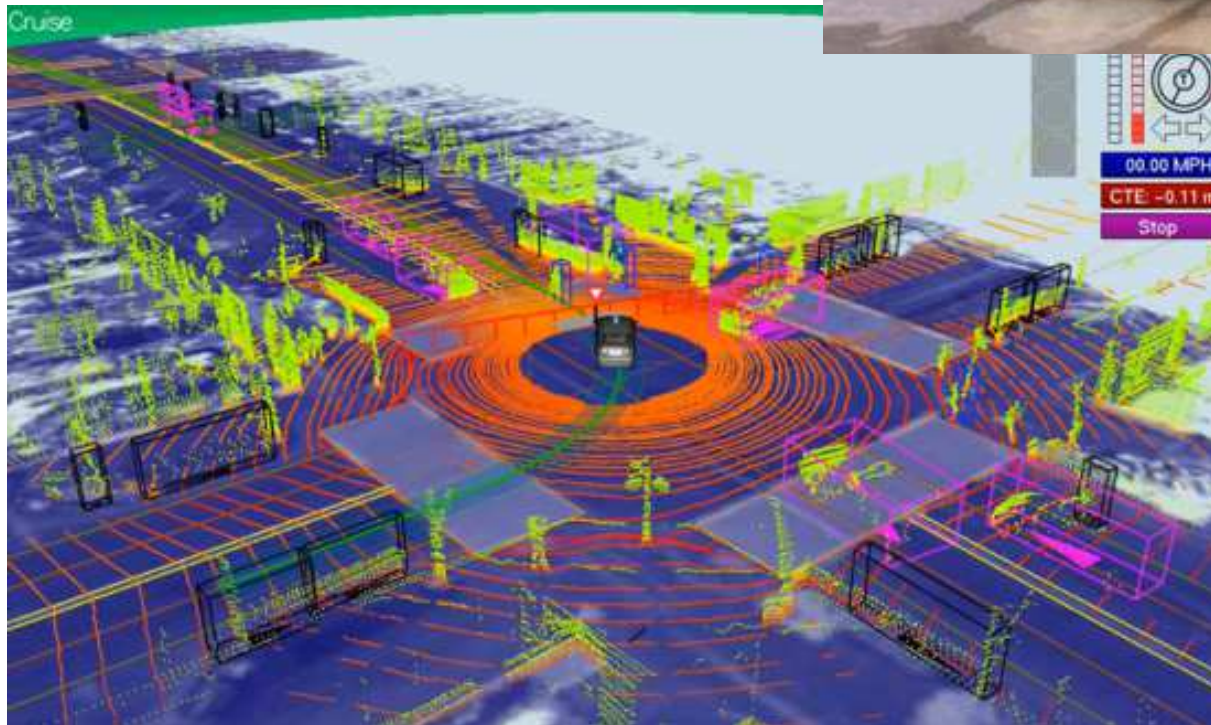


**The kind of things that  
are easy to teach are  
now easy to automate,  
digitize or outsource**

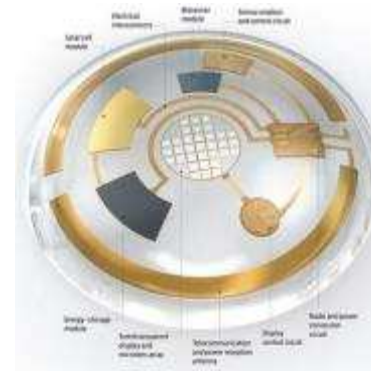
# Robotics



>1m km,  
one minor accident,  
occasional human  
intervention

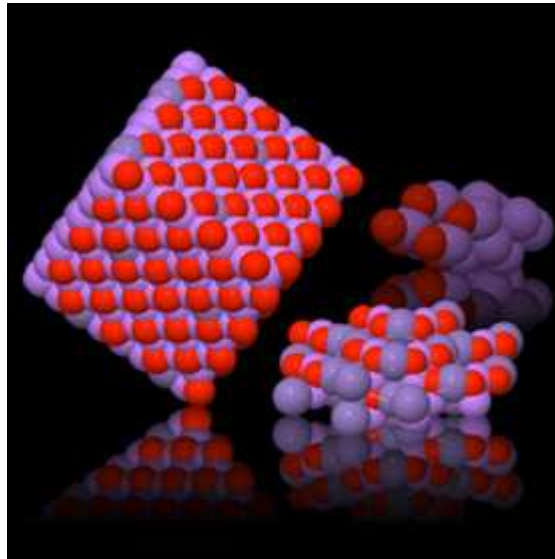
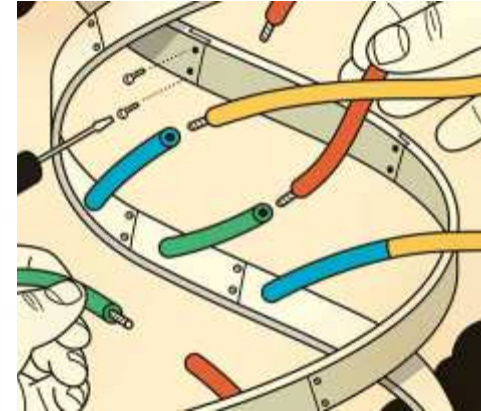


# Augmented Reality



# A lot more to come

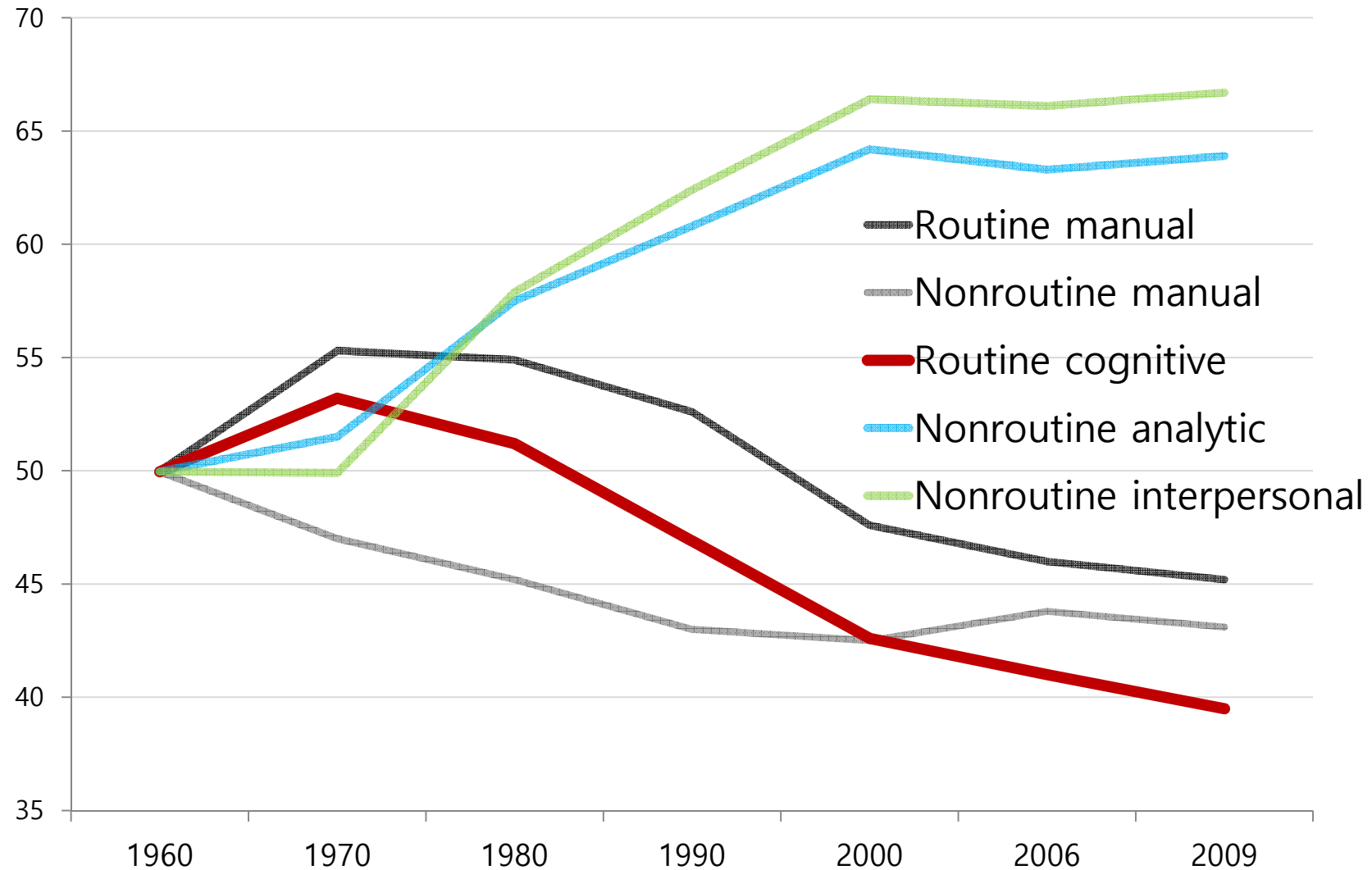
- 3D printing
- Synthetic biology
- Brain enhancements
- Nanomaterials
- Etc.



# Changes in the demand for skills

Trends in different tasks in occupations (United States)

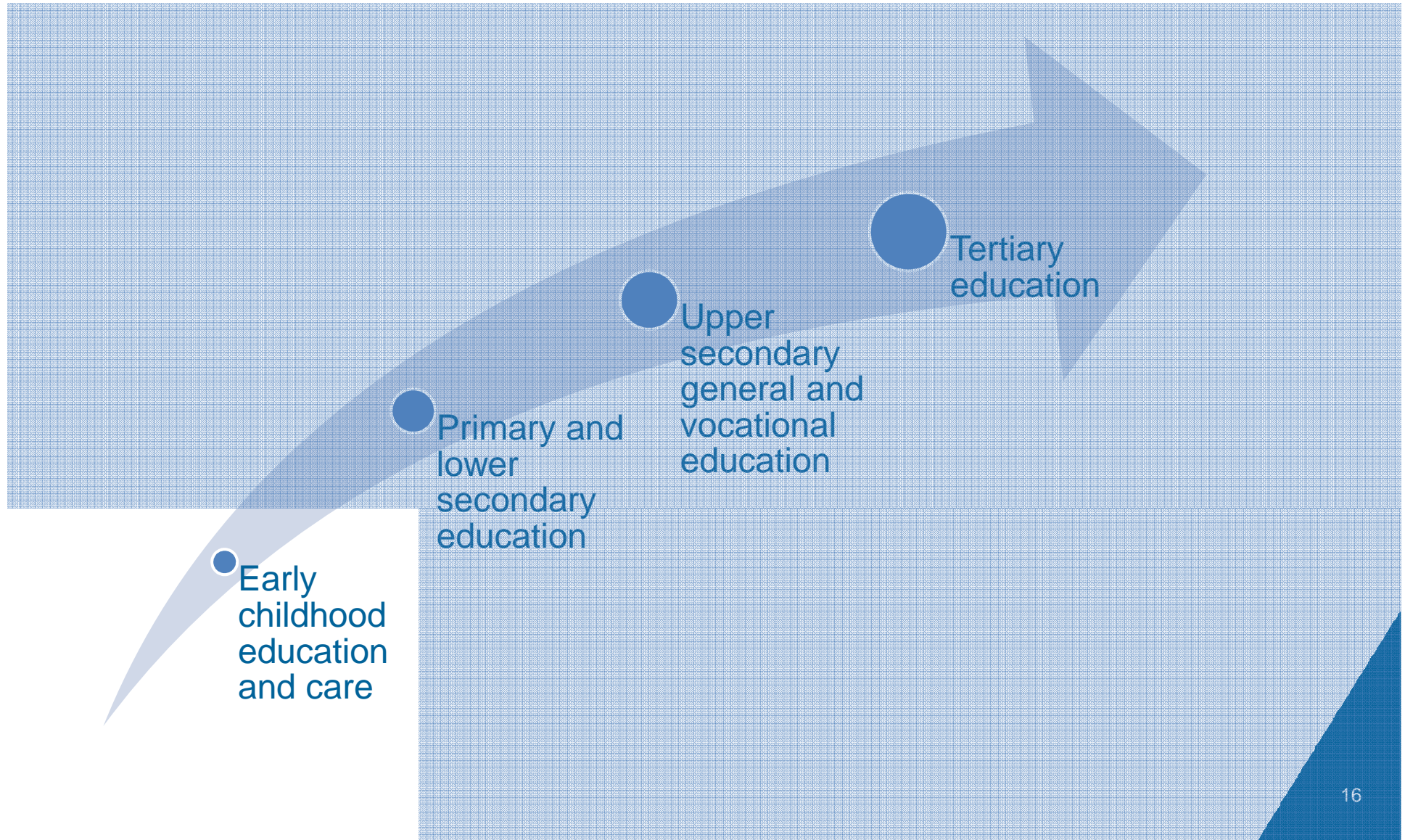
Mean task input in percentiles of 1960 task distribution



Source: Autor, David H. and Brendan M. Price. 2013. "The Changing Task Composition of the US Labor Market: An Update of Autor, Levy, and Murnane (2003)." MIT Mimeograph, June.



# Challenges and recommendations

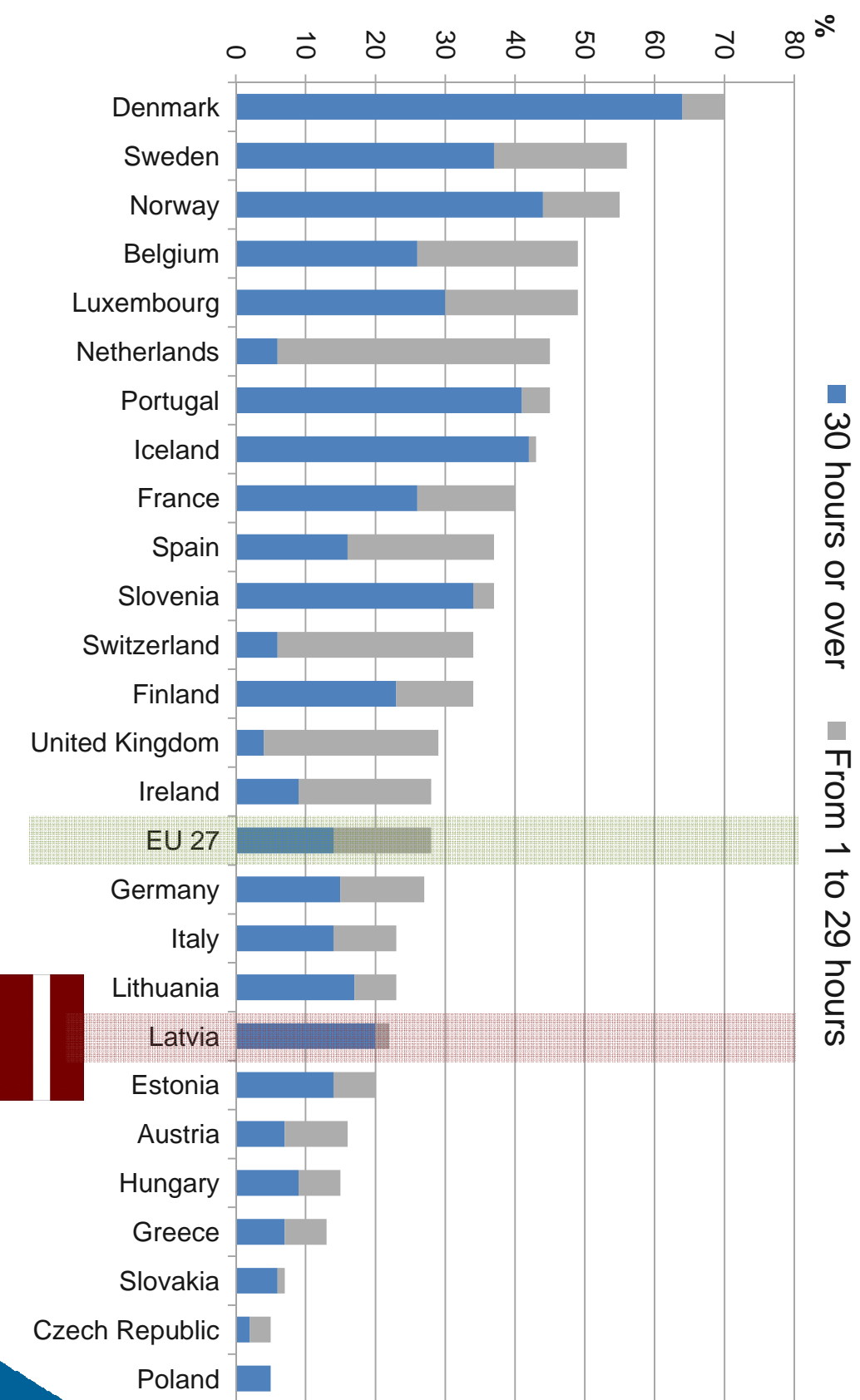






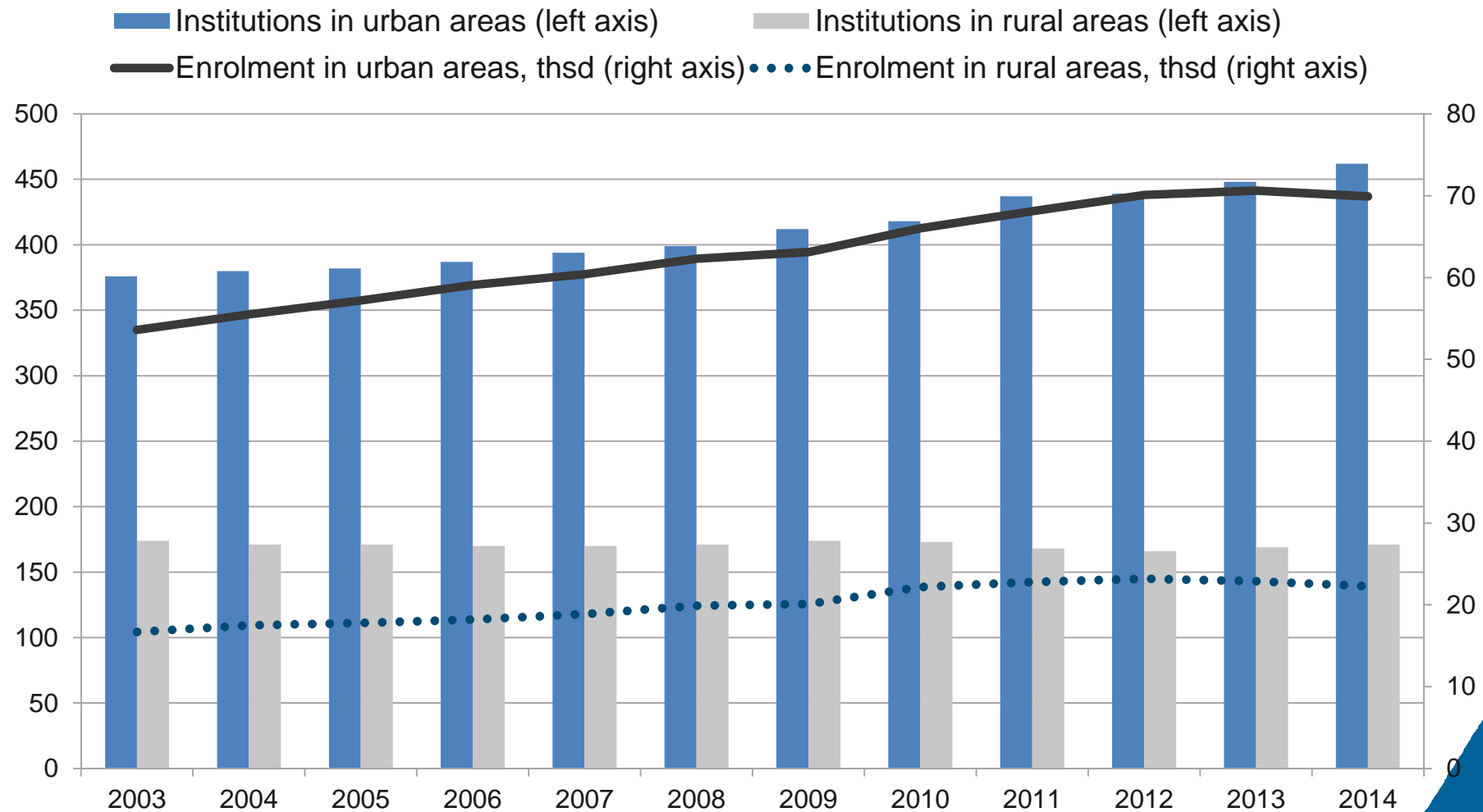
# Participation of the youngest children is still relatively low

Formal childcare by duration - % over the population of 0-2 year-olds (2014)





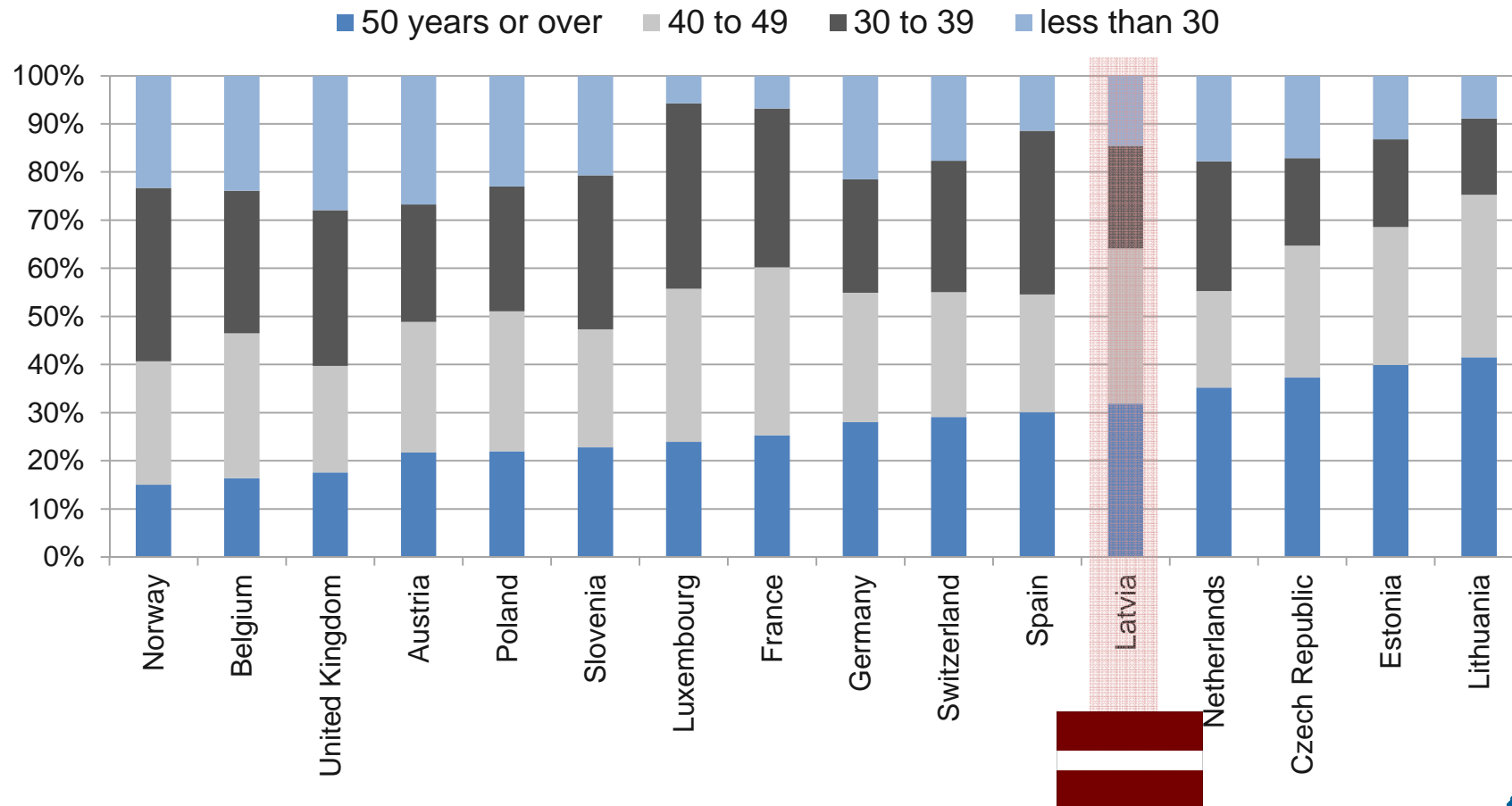
# Participation in ECEC is unequal across Latvia





# Barriers to developing a high-quality and motivated ECEC profession

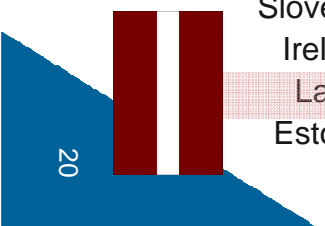
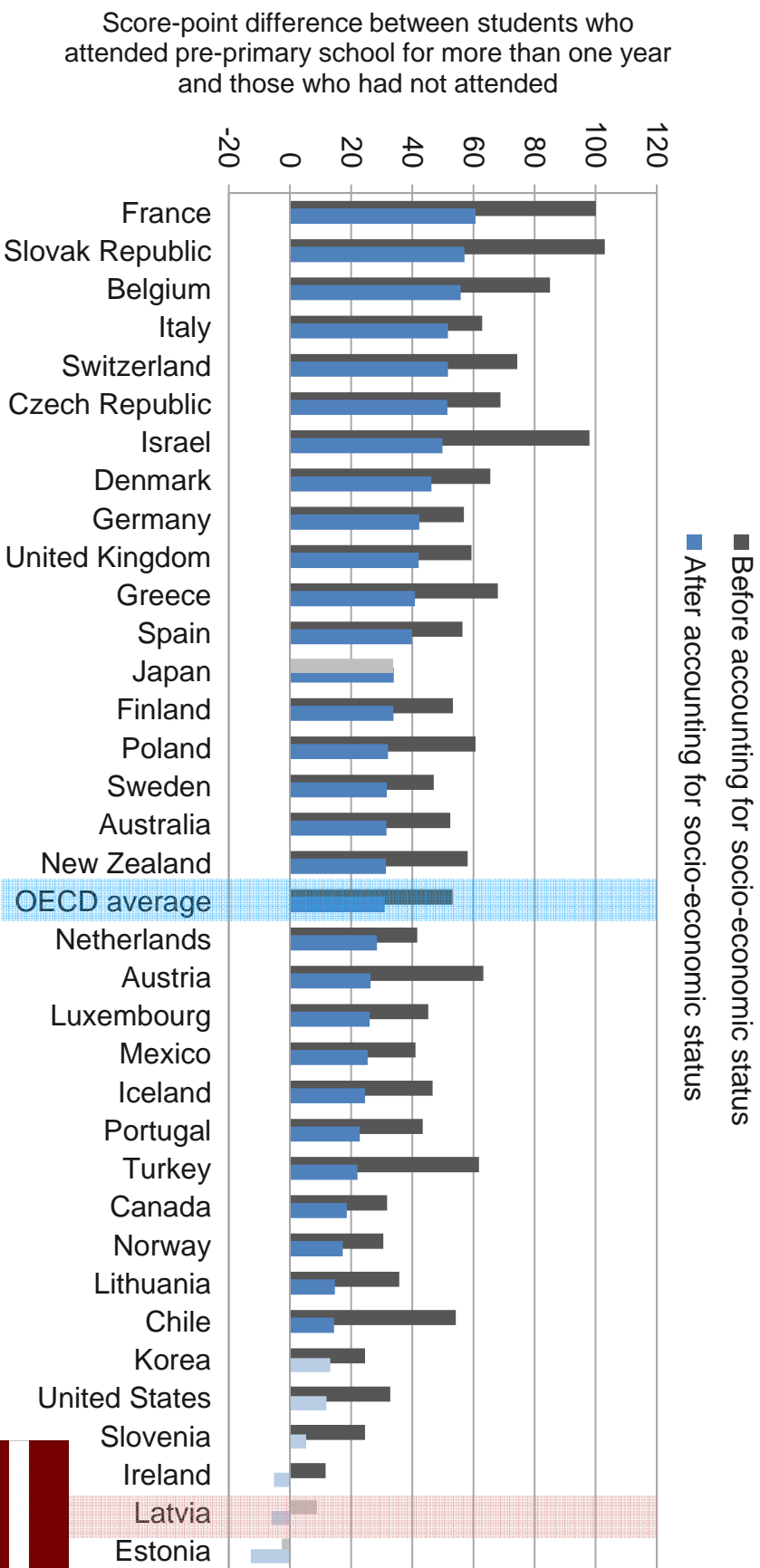
*Age distribution of ECEC teachers*





# Need for strengthen data collection, monitoring and use of research

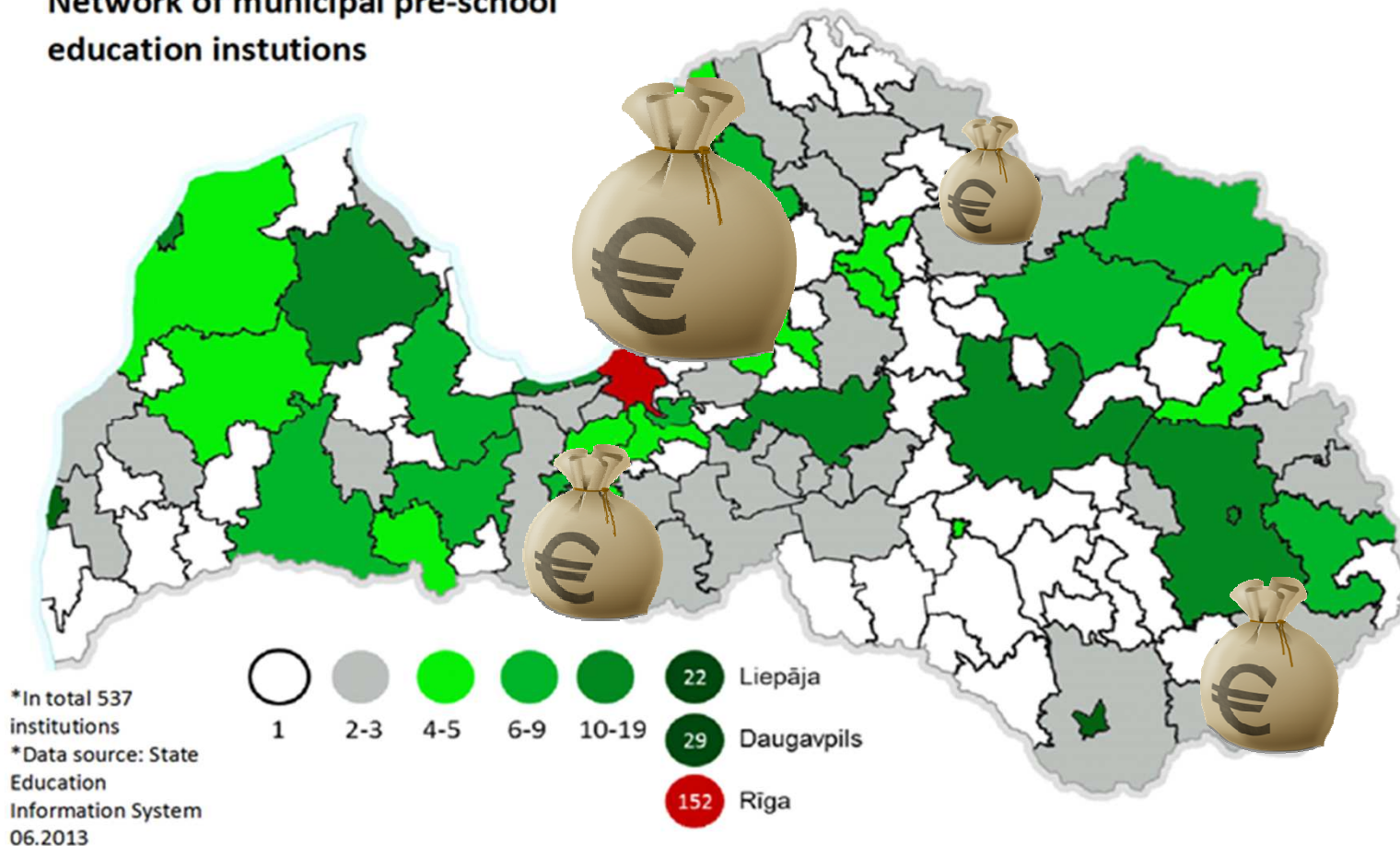
*Differences in mathematics performance, by attendance at pre-primary school*





# Governance and financing hamper equal access to quality ECEC

Network of municipal pre-school education institutions





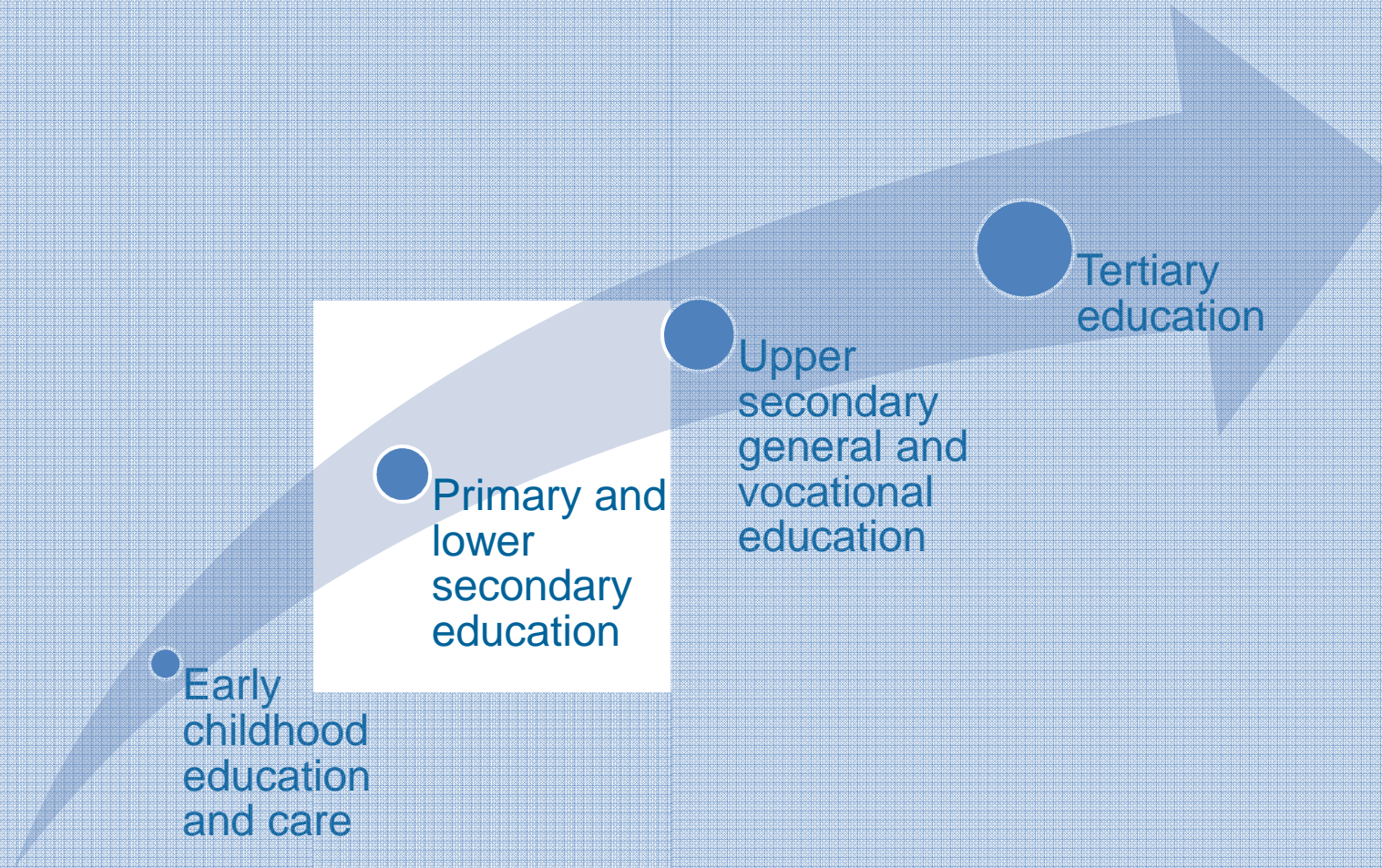
## Recommendations for ECEC

---

- Continue expanding ECEC services, in particular in rural areas and for the youngest children
- Take a strategic approach to improving the quality and motivation of ECEC staff
- Strengthen data collection, monitoring and use of research
- Review the governance and financing arrangements of ECEC

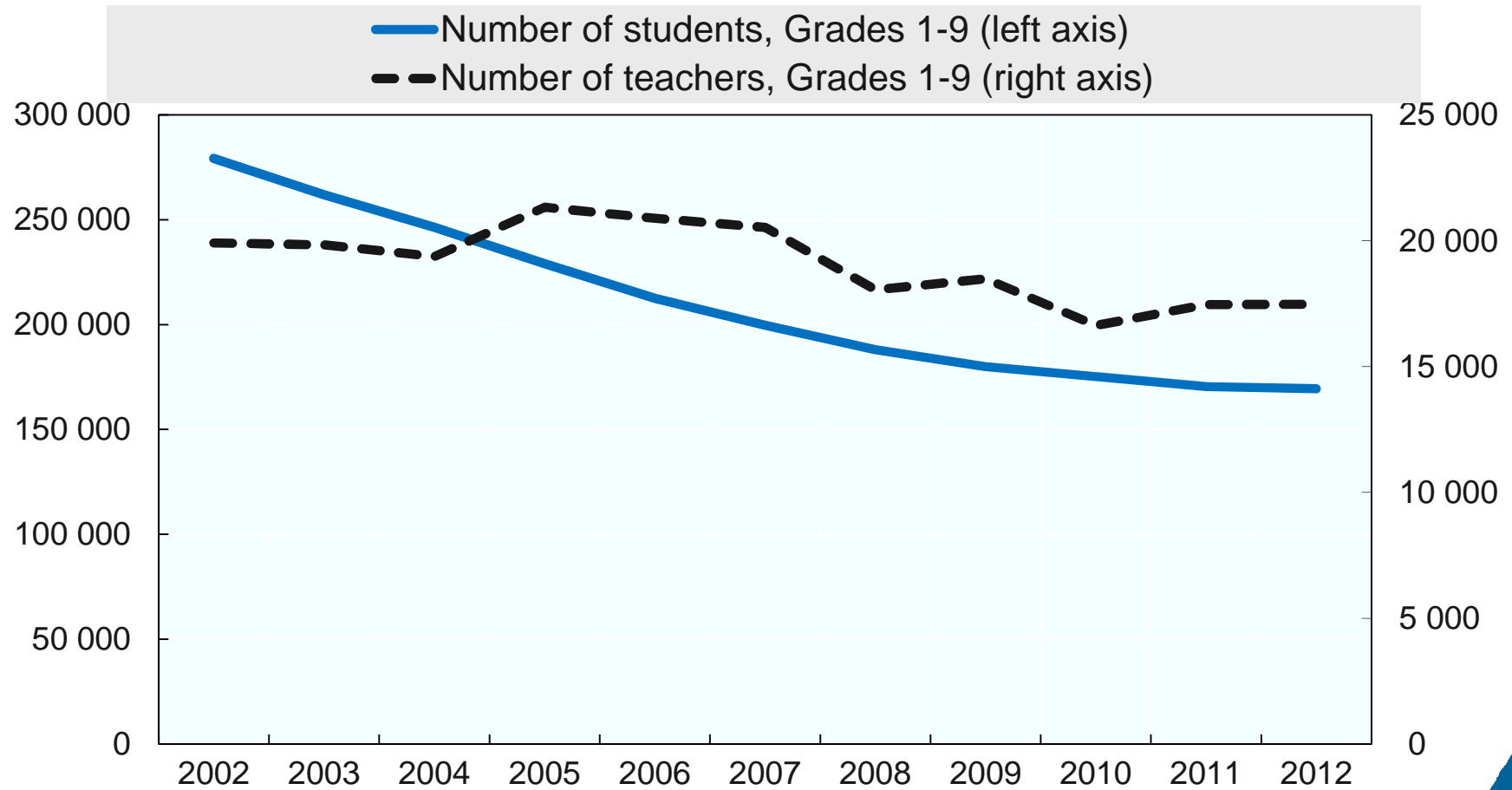


# Challenges and recommendations





# Students and teacher supply

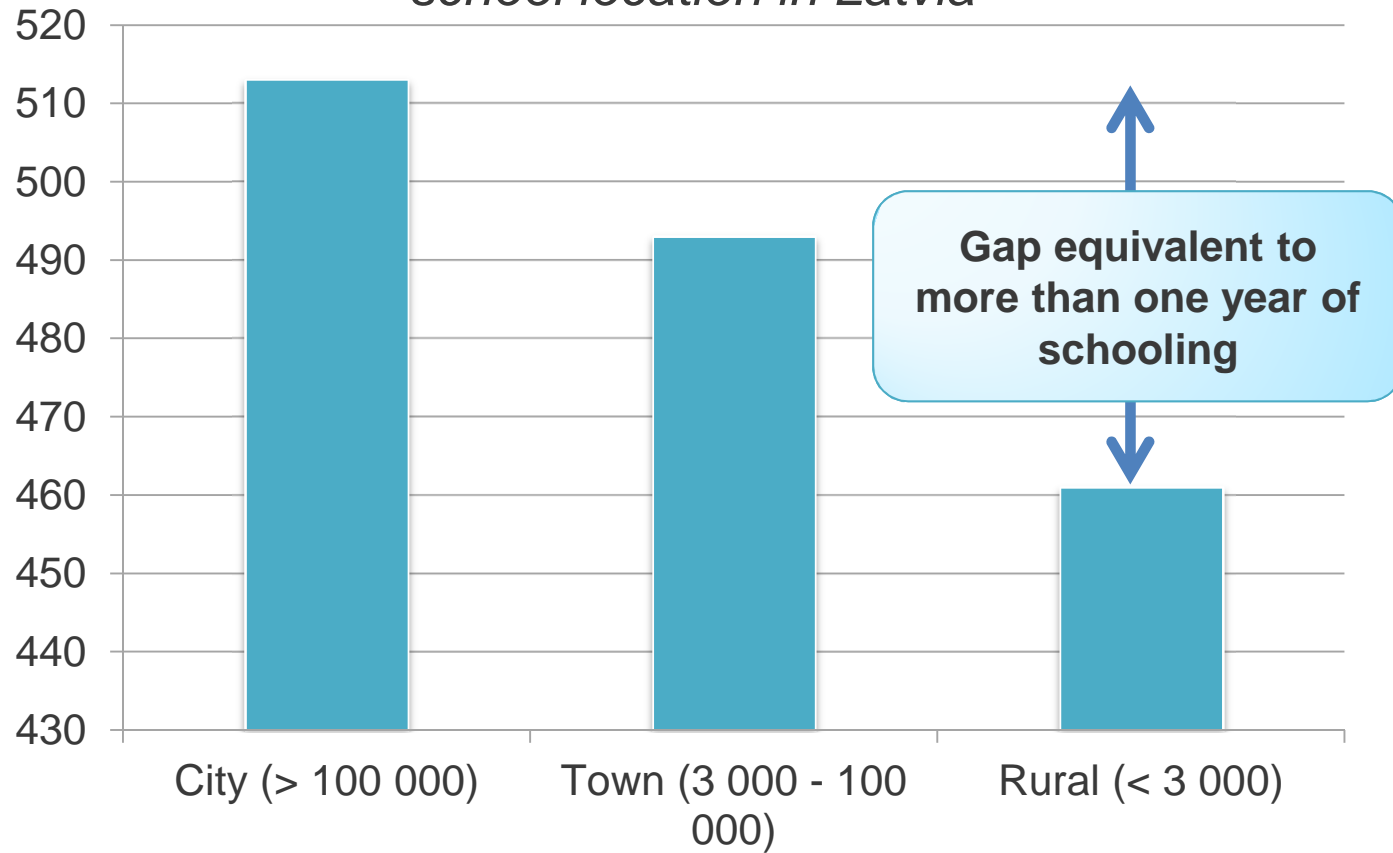






# Disparities in equity across the Latvian school system

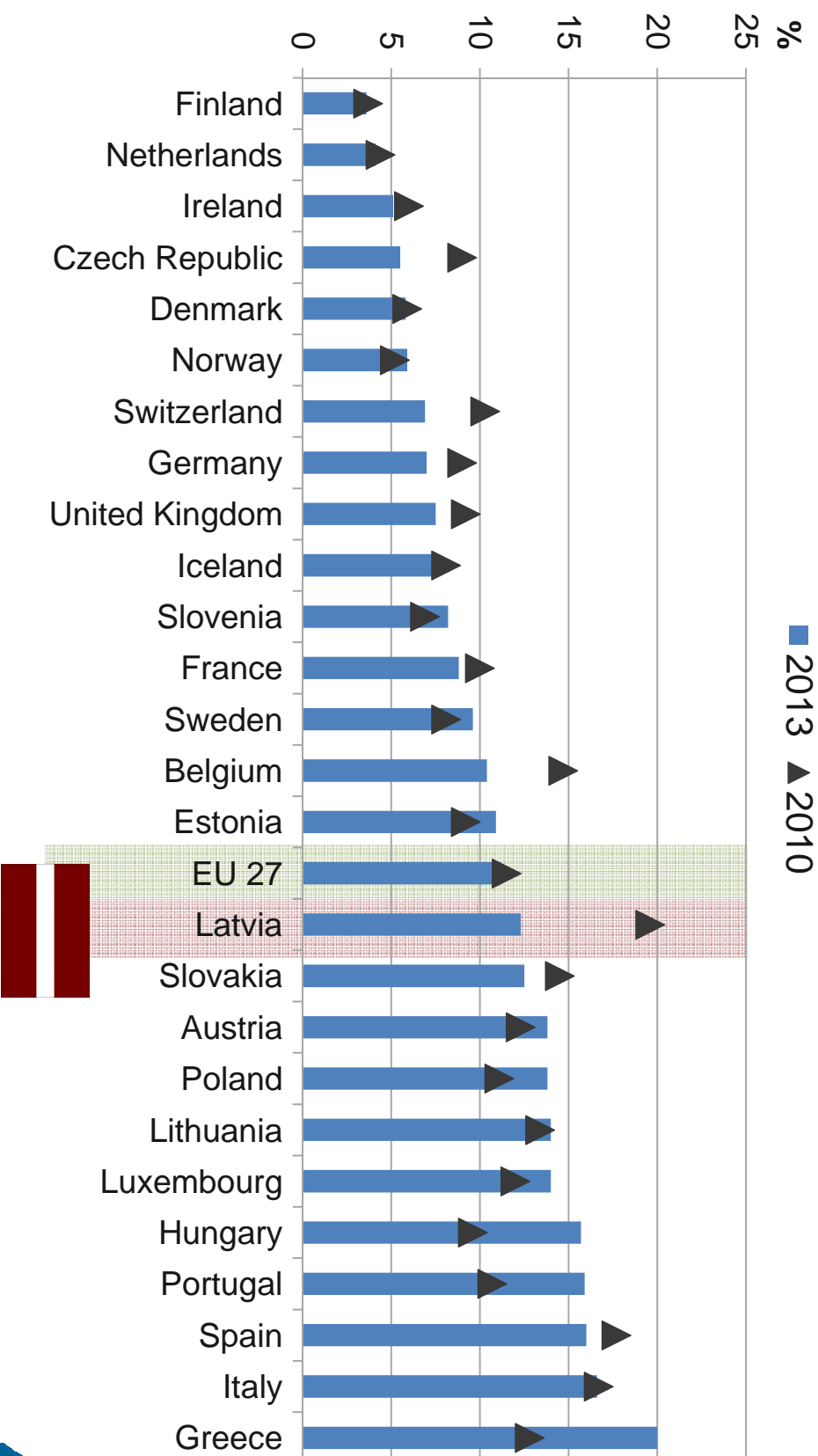
*PISA 2012 mathematics performance and school location in Latvia*





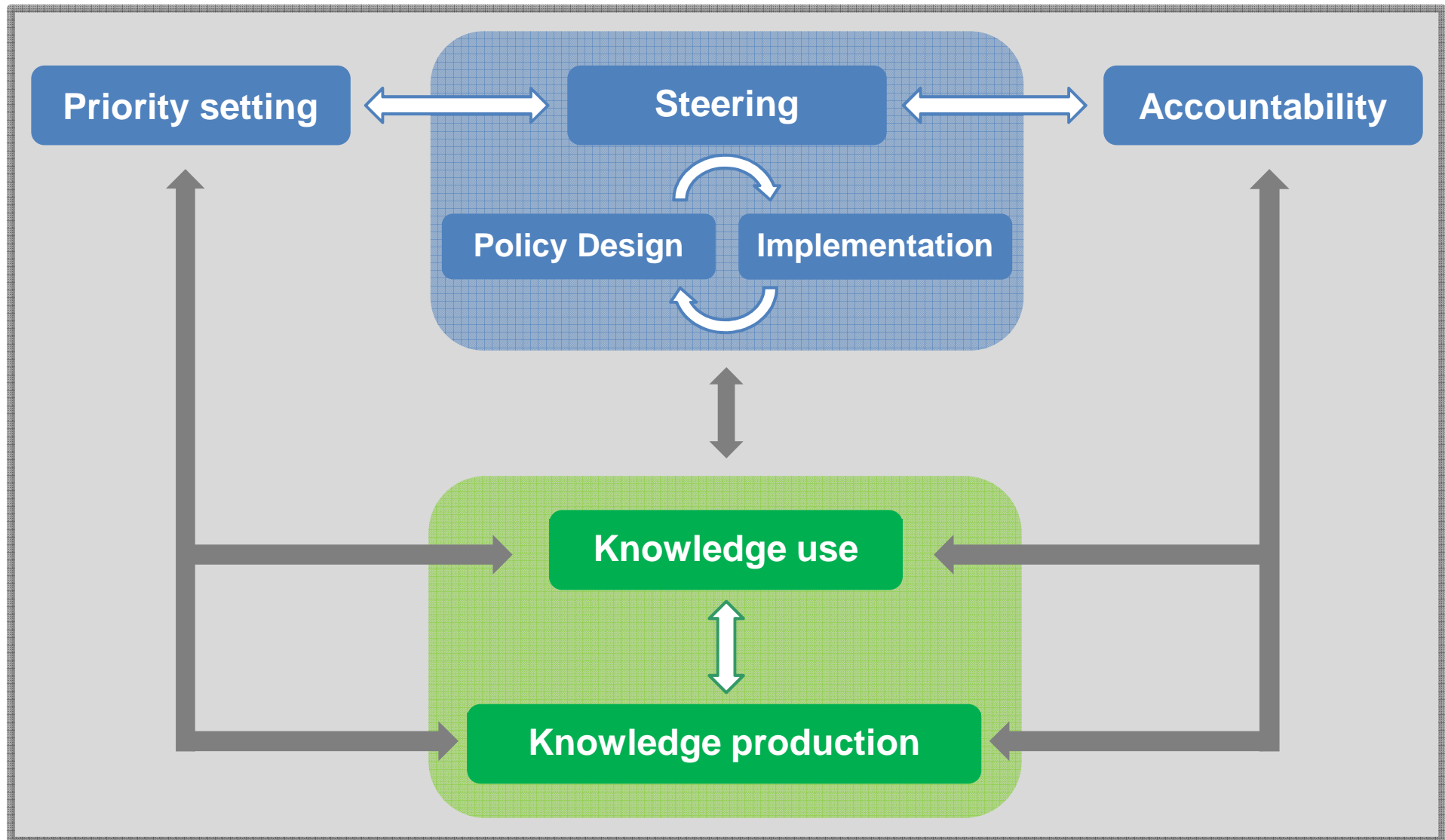
# Disparities in equity across the Latvian school system

*At-risk-of-poverty rate for children under age 6*





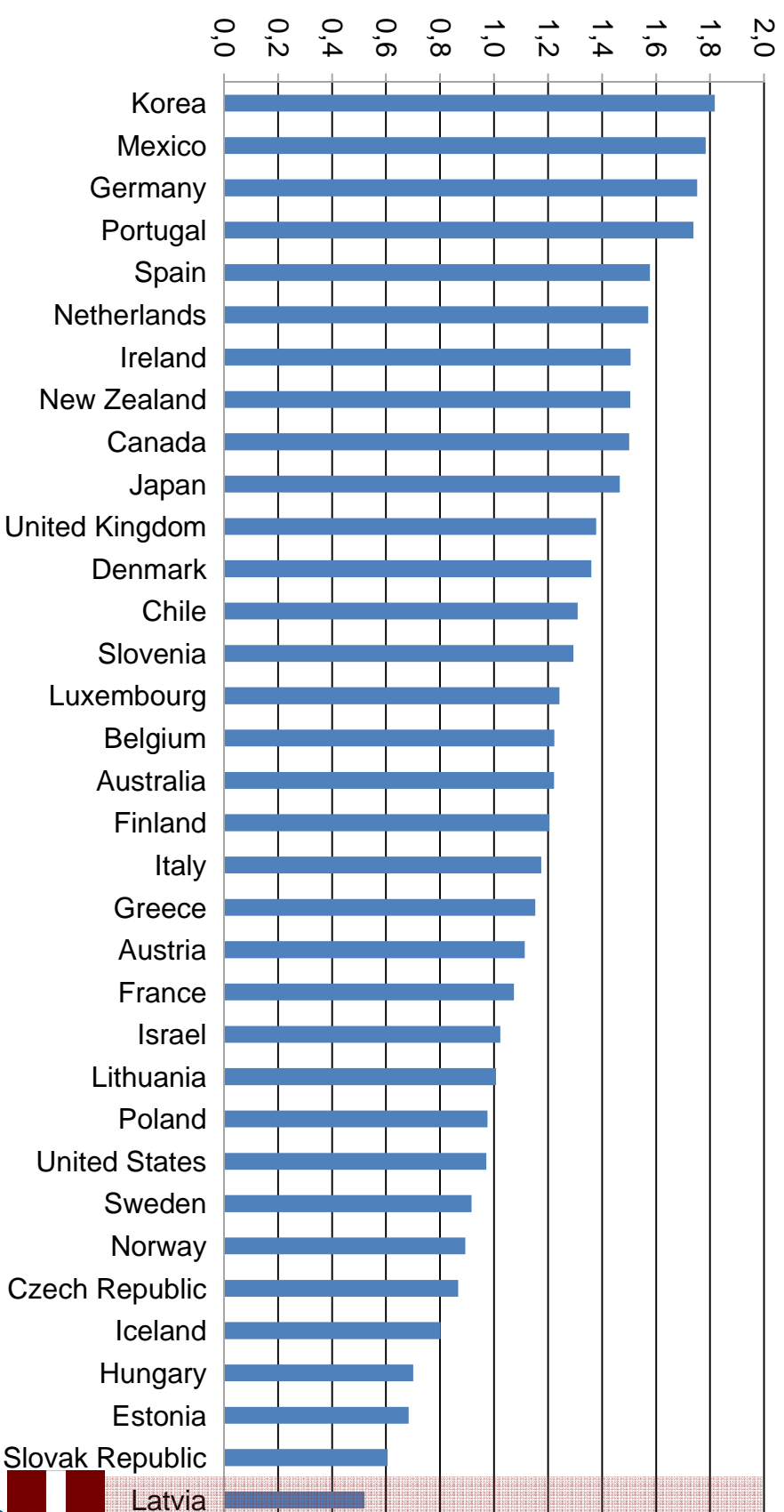
## Underdeveloped assessment and evaluation arrangements





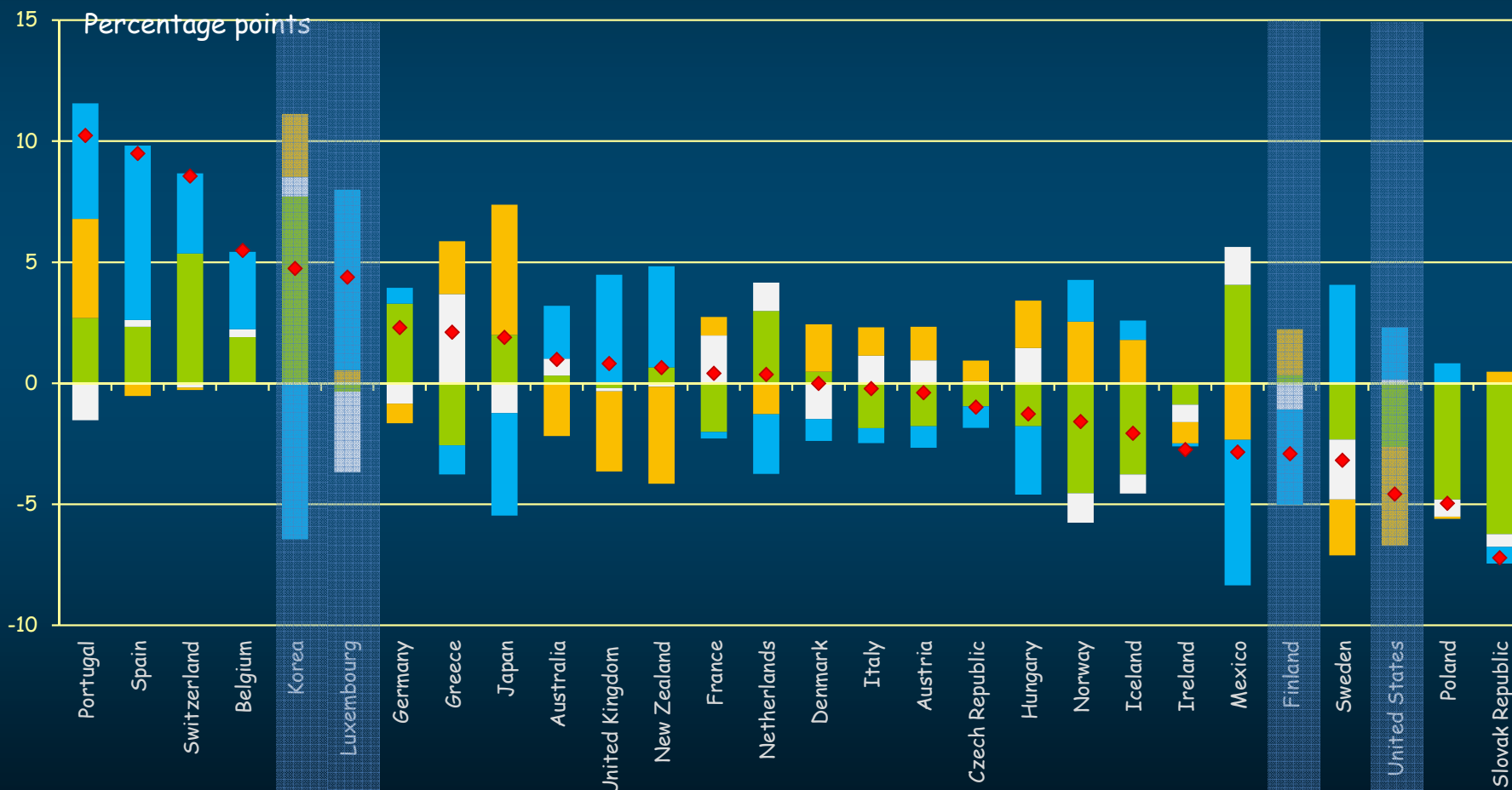
# Low remuneration and low status of the education profession

Lower secondary teachers' salaries (after 15 years of experience/minimum training) relative to per capita GDP



# Contribution of various factors to upper secondary teacher compensation costs, per student as a percentage of GDP per capita

■ Salary as % of GDP/capita   
 ■ Instruction time   
 ■ 1/teaching time   
 ■ 1/class size  
◆ Difference with OECD average



## Policy levers to teacher professionalism

**Autonomy:** Teachers' decision-making power over their work (teaching content, course offerings, discipline practices)

**Teacher professionalism**

**Peer networks:** Opportunities for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

**Knowledge base for teaching** (initial education and incentives for professional development)

# Teacher professionalism

**Autonomy: Teachers' decision-making power over their work**  
(teaching content, course offerings, discipline practices)

Autonomy

5

4

3

2

1

0

**Peer networks: Opportunities for exchange and support needed to maintain high standards of teaching** (participation in induction, mentoring, networks, feedback from direct observations)

Netw

Networks

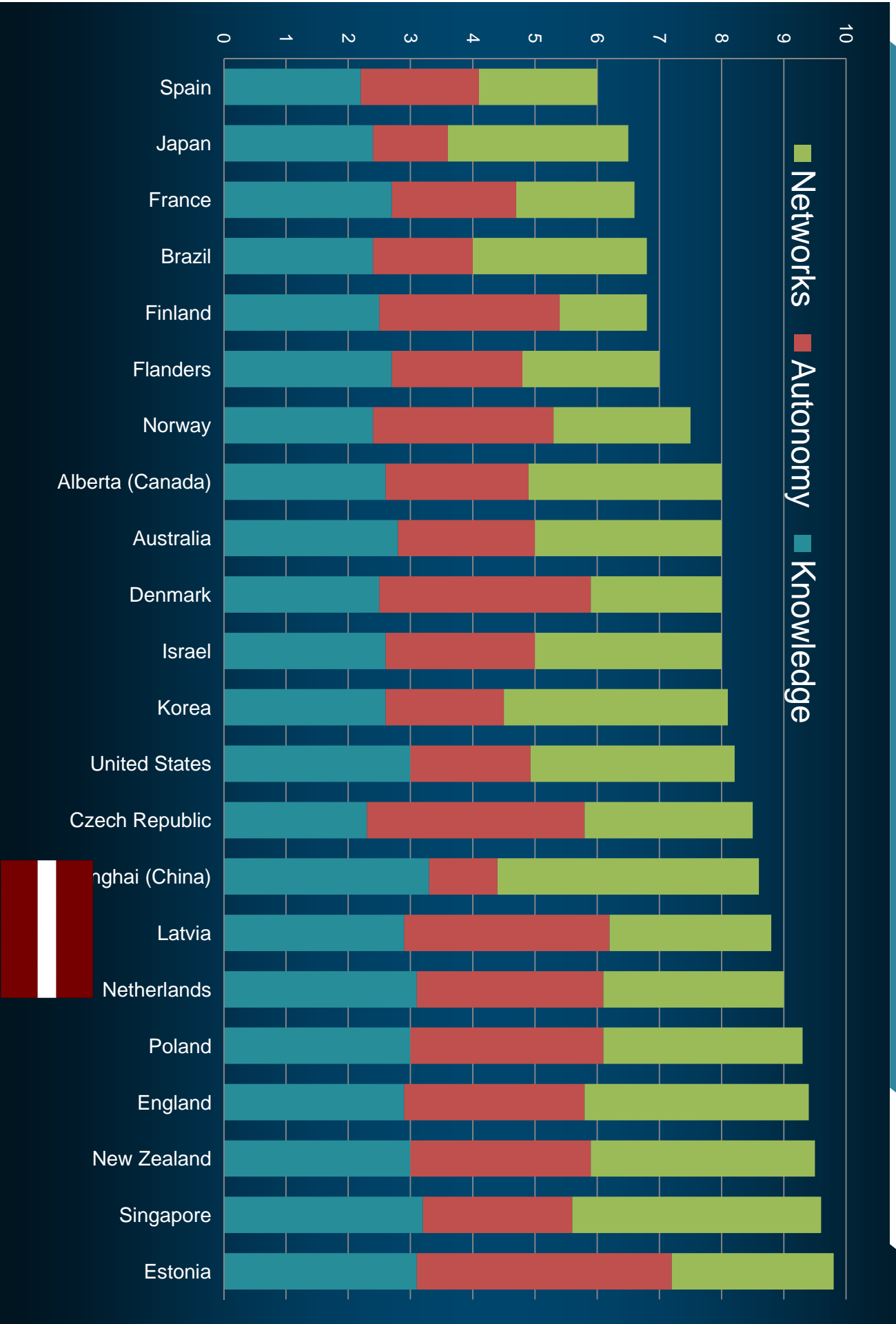
Knowledge

knowledge

**Knowledge base for teaching**  
(initial education and incentives for professional development)



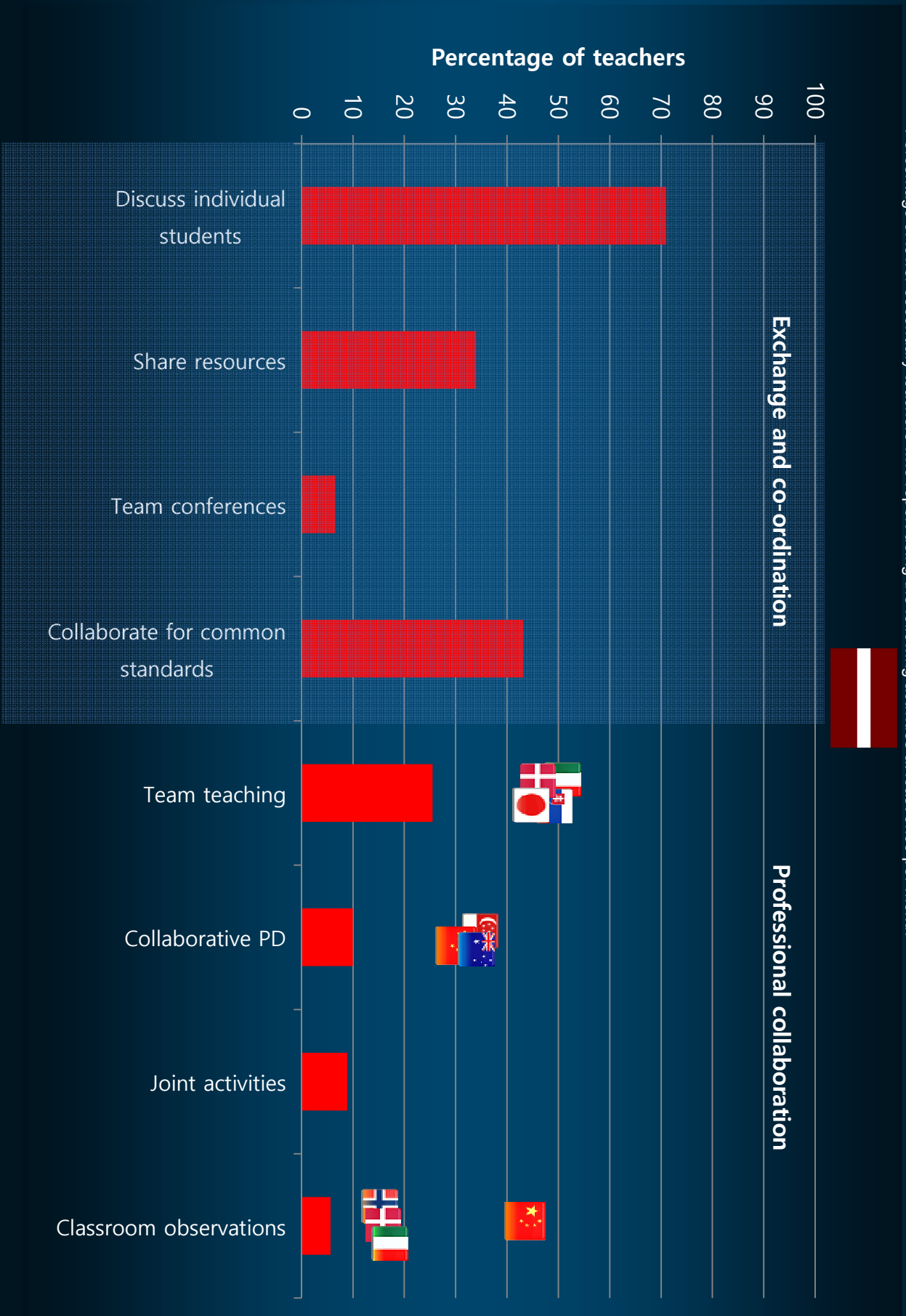
TALIS Teacher professionalism index



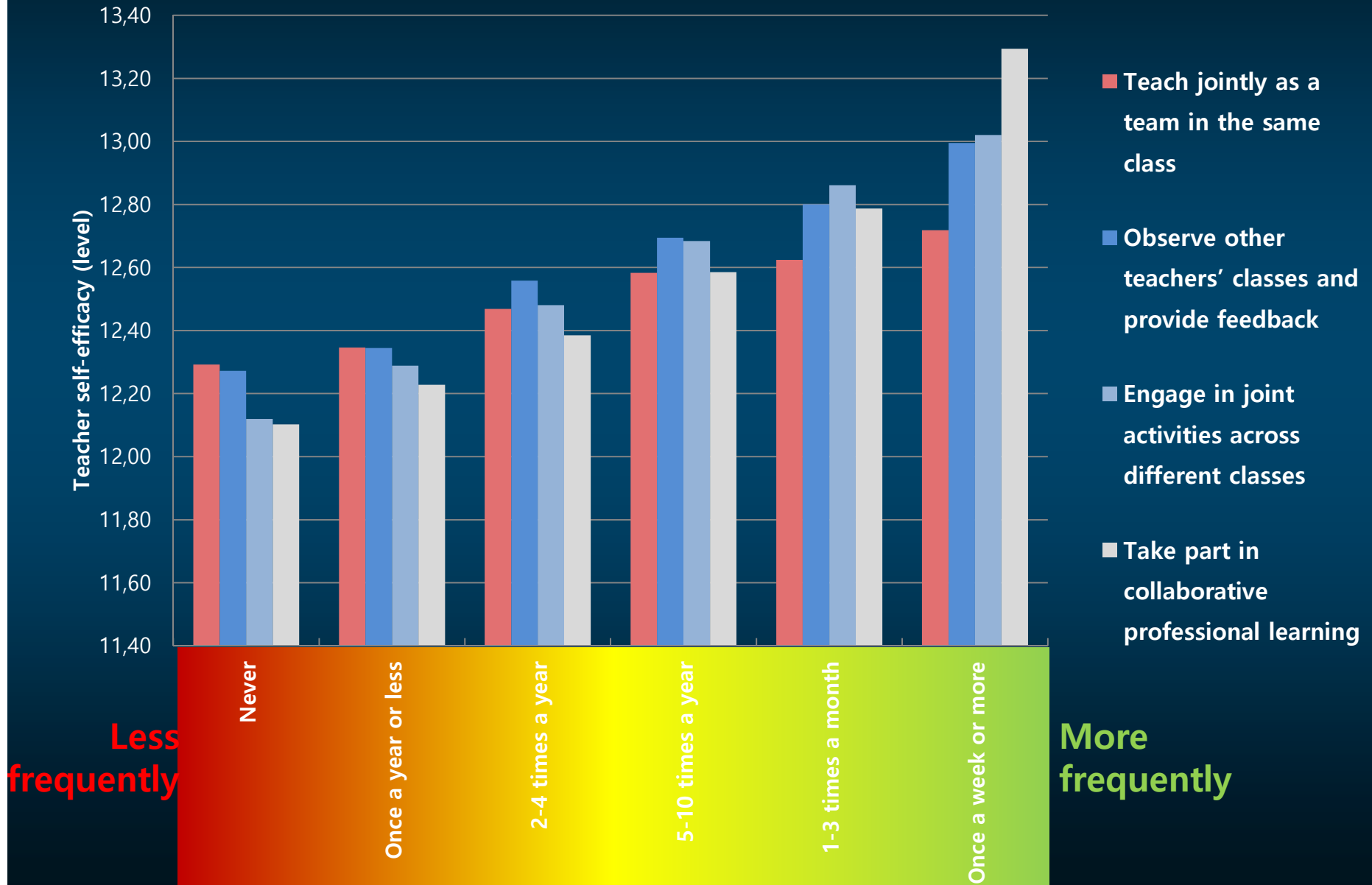


# Professional collaboration among teachers

Percentage of lower secondary teachers who report doing the following activities at least once per month

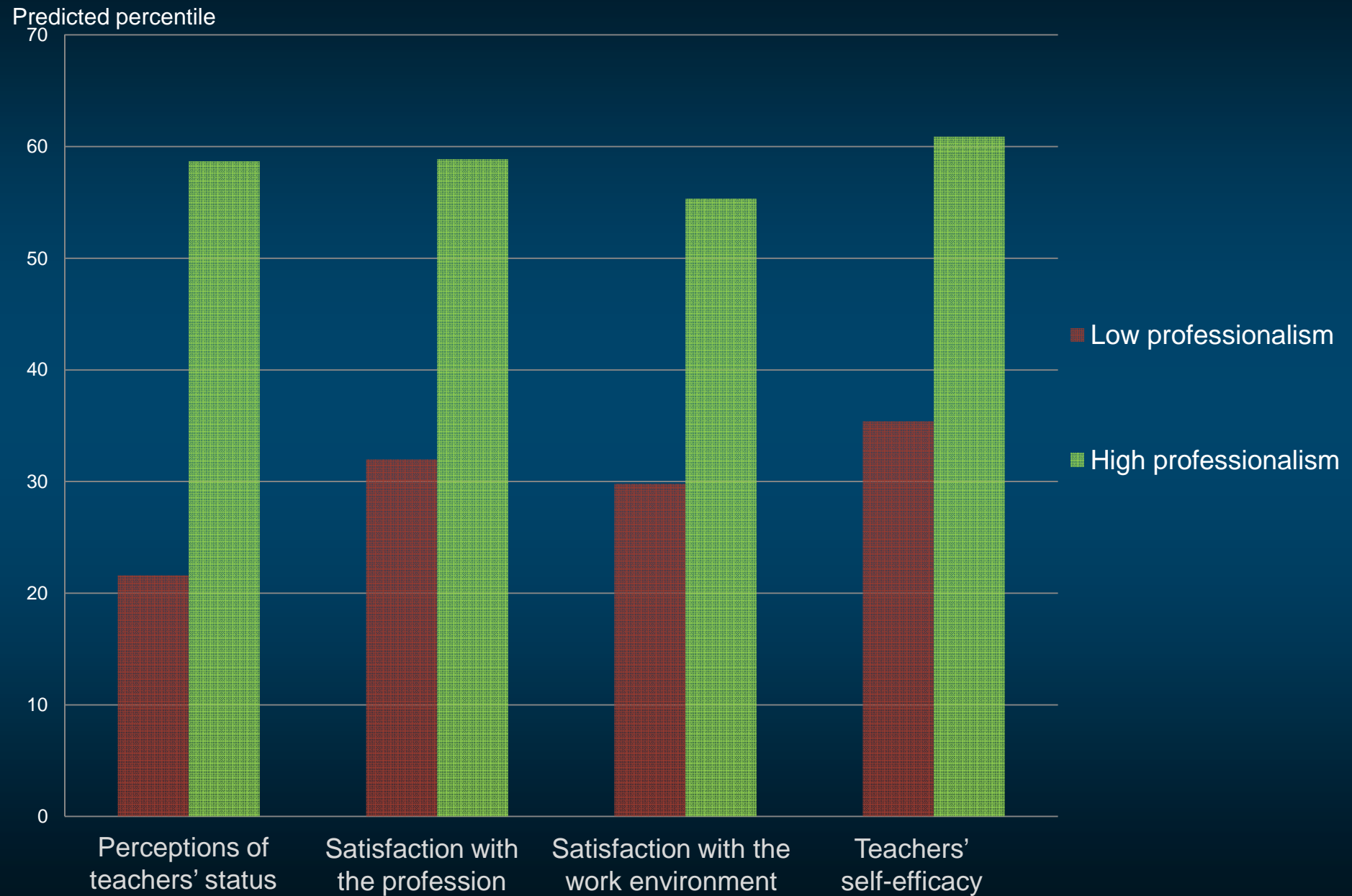


# Teachers Self-Efficacy and Professional Collaboration



Less frequently

More frequently





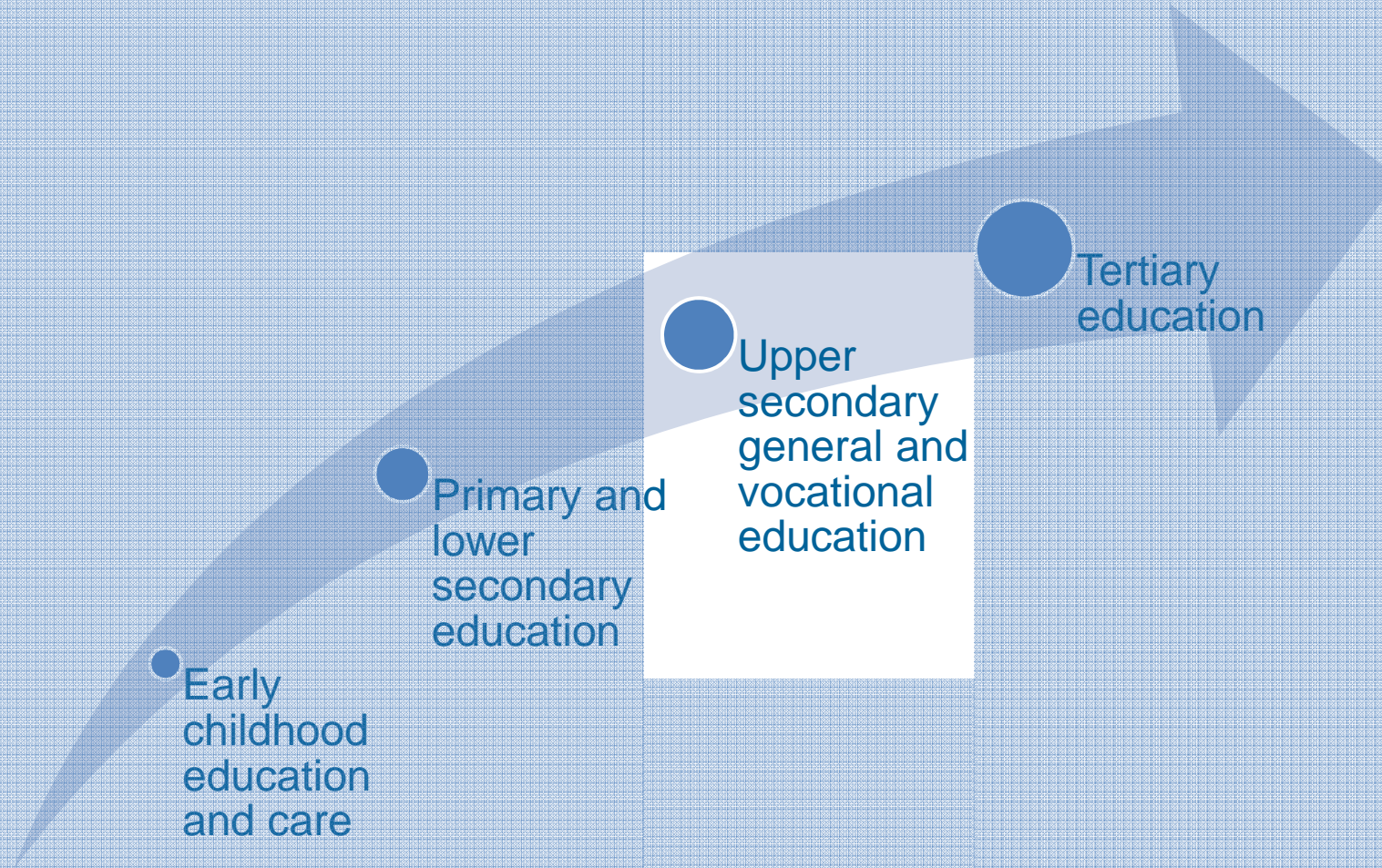
## Recommendations for primary and lower secondary education

---

- Establish the conditions for a high-quality teaching and leadership profession
- Promote equity and excellence in education, with a focus on rural schools
- Develop a coherent assessment and evaluation framework for informing policy and educational practice



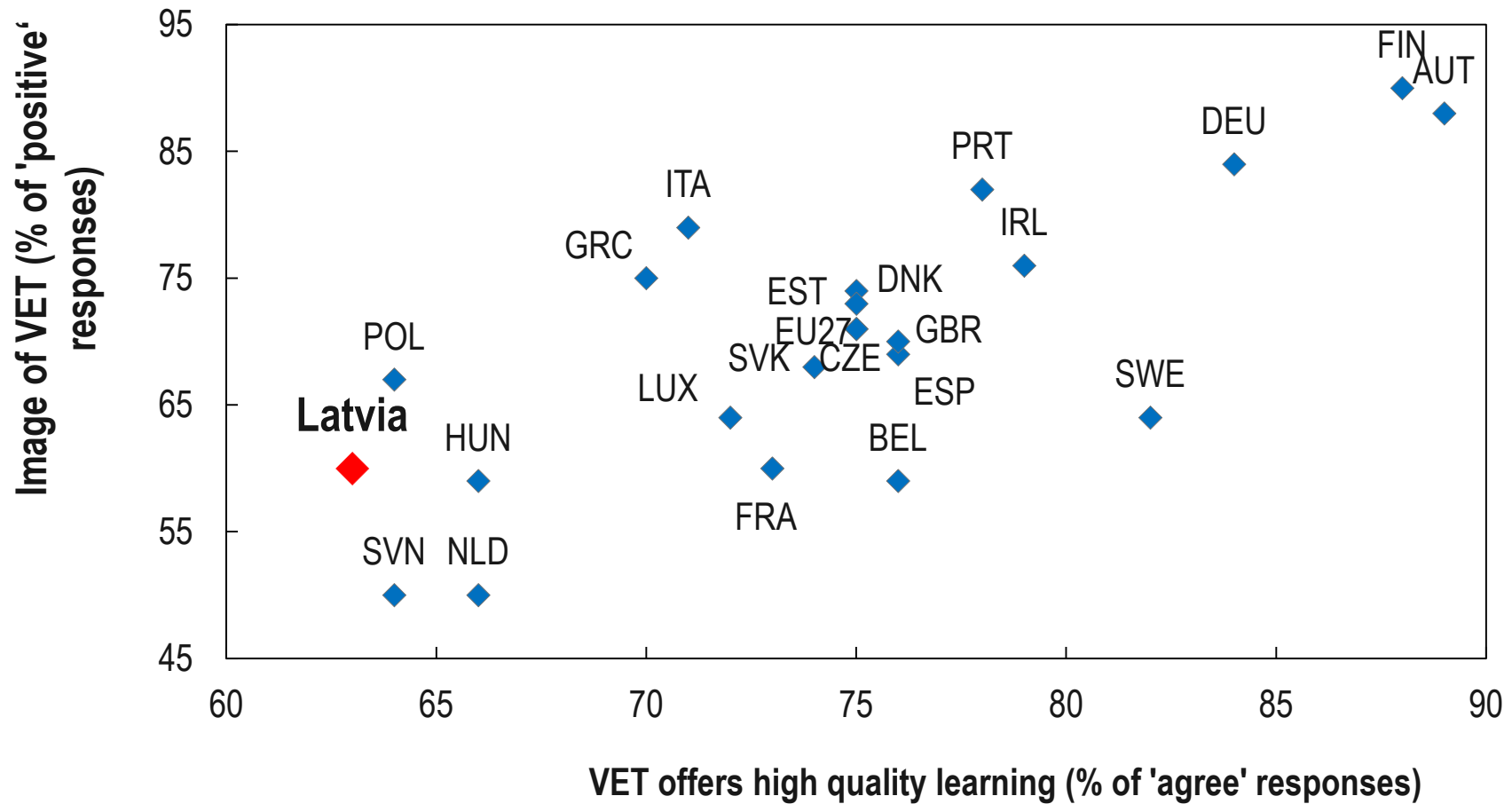
# Challenges and recommendations





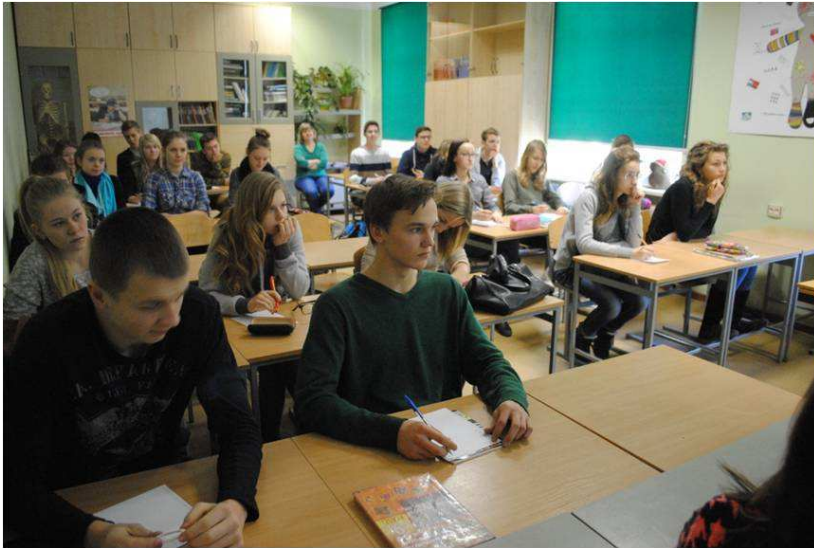
# Lack of quality and relevance of vocational education

*Perceived quality and image of vocational education*





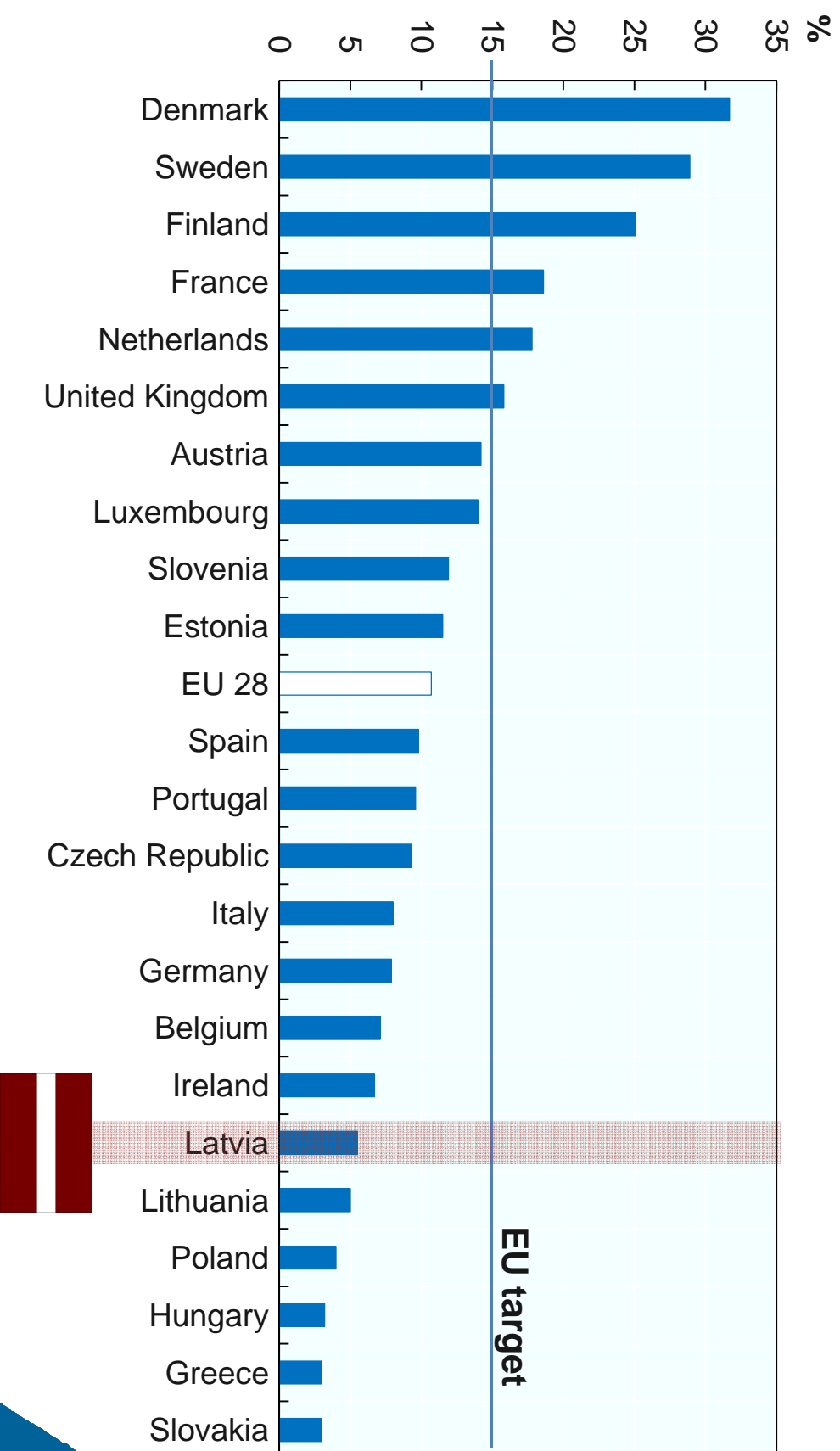
## Stark divide between upper secondary general and vocational pathways





# Lifelong learning underdeveloped

*Participation of adults in formal and non-formal learning, 2014*







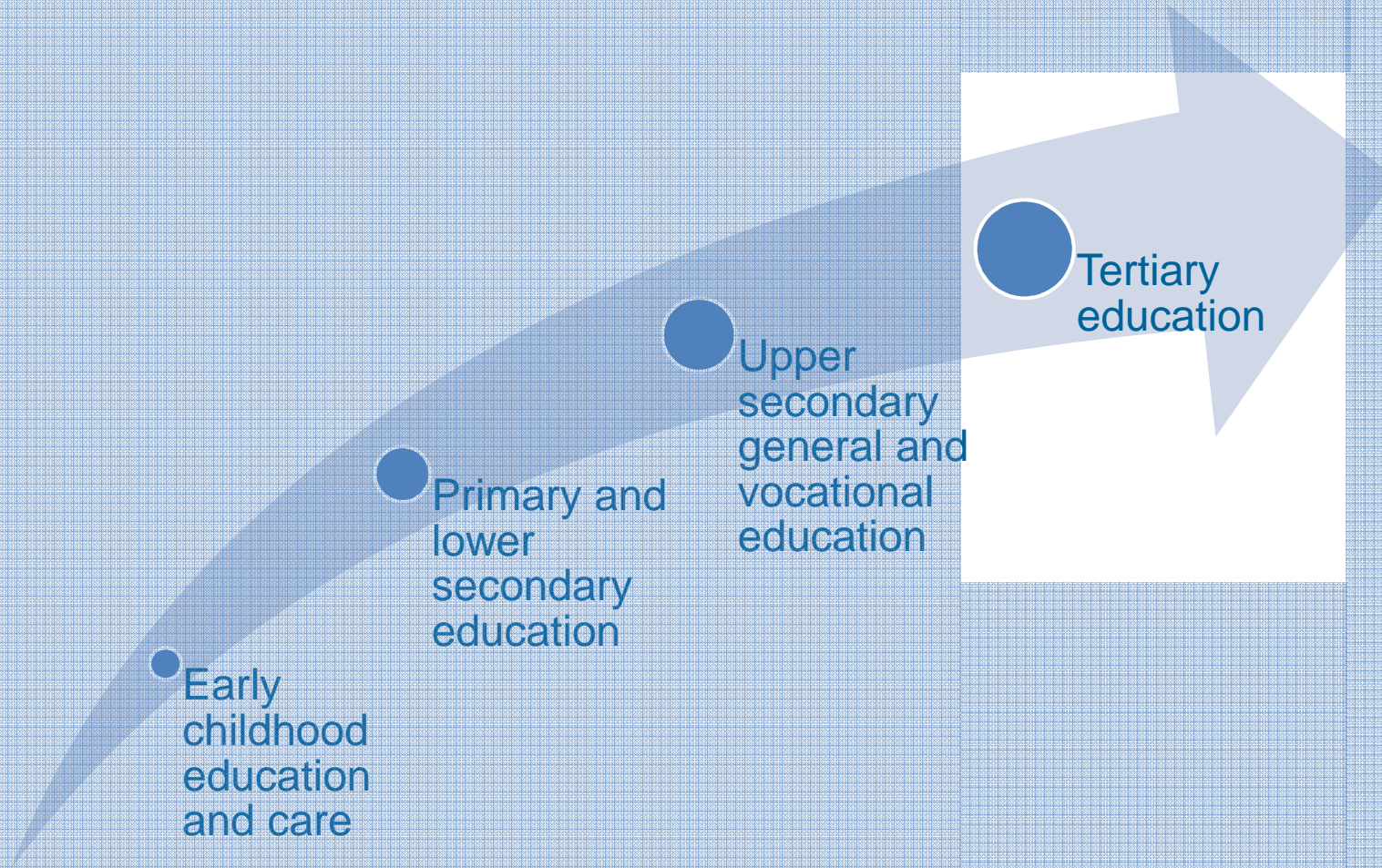
## Recommendations for upper secondary general and vocational education

---

- Continue improving the quality and relevance of vocational education
- Narrow the divide between general and vocational upper secondary education
- Increase efforts to raise participation in lifelong learning



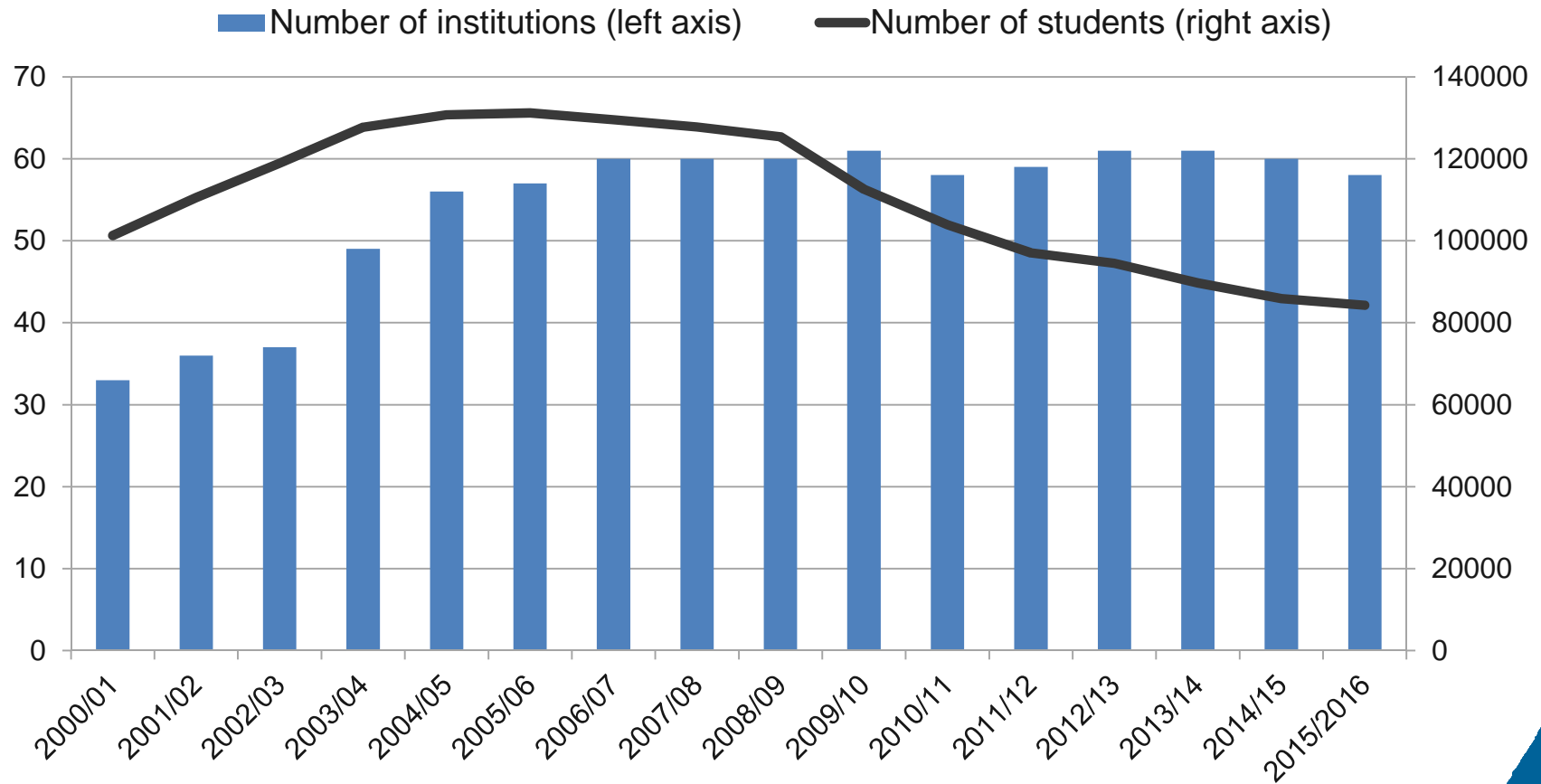
# Challenges and recommendations





# System capacity not aligned with demographic decline, fiscal reality and labour market needs

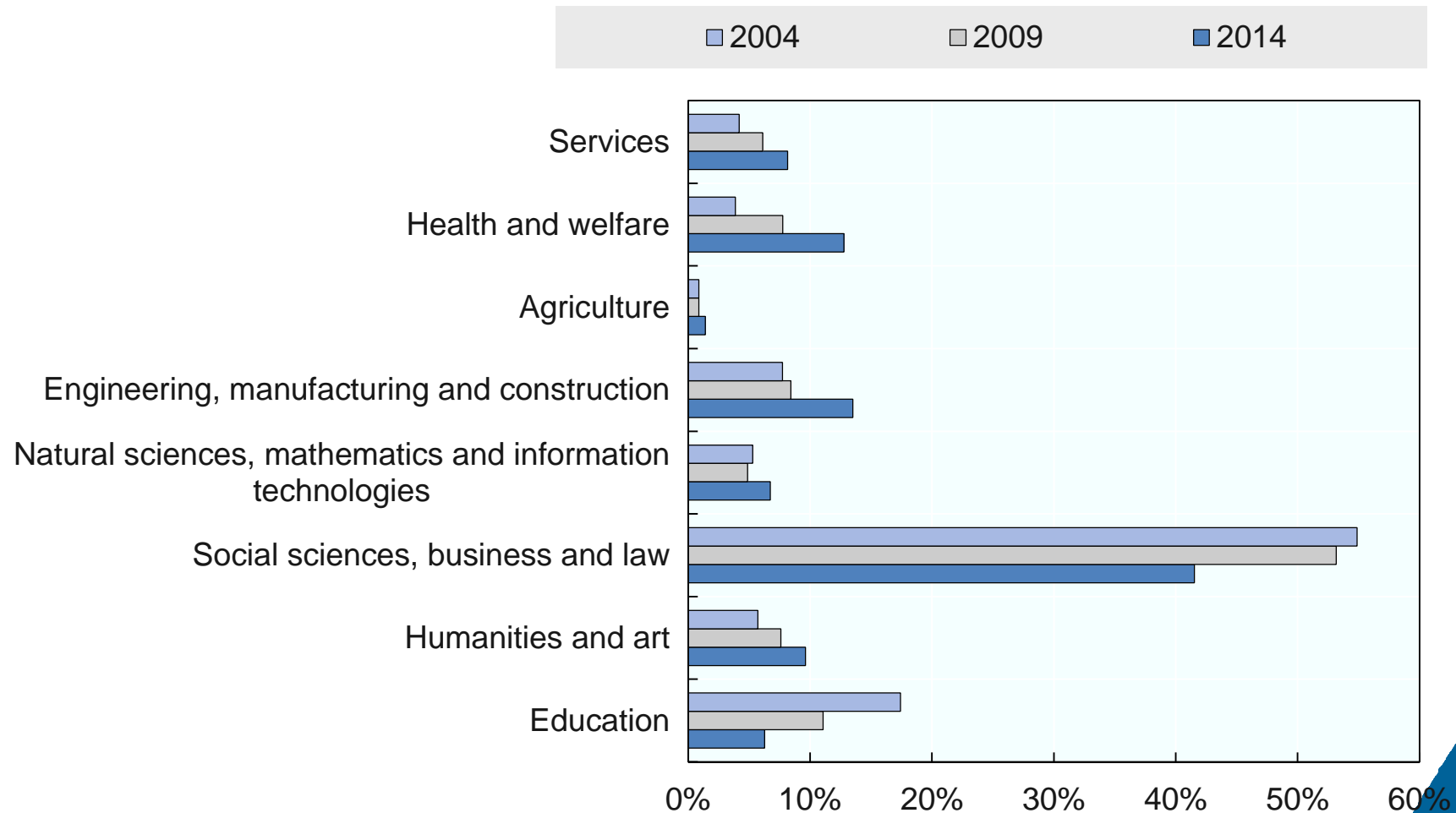
Number of tertiary education institutions and students





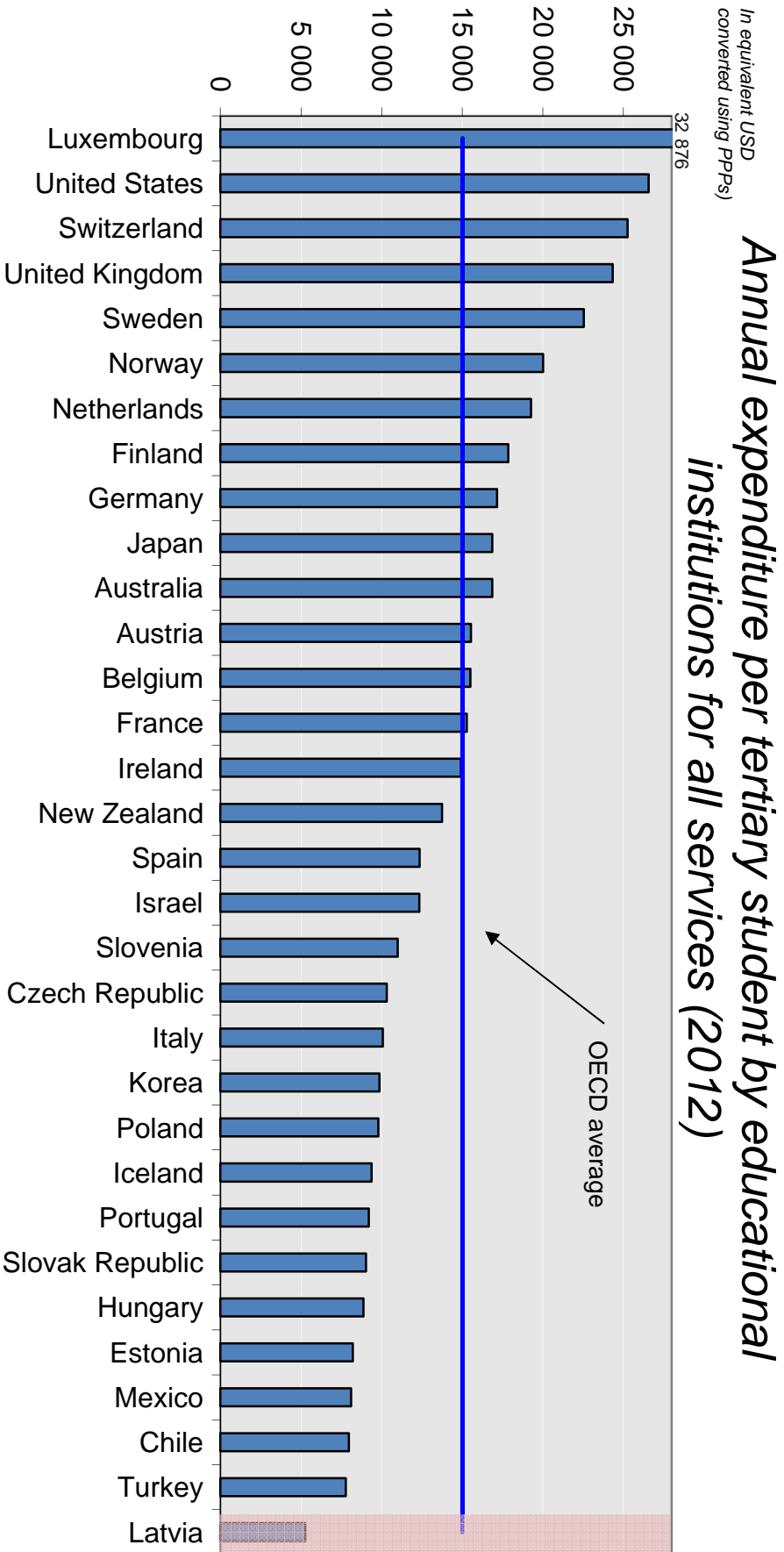
# System capacity not aligned with demographic decline, fiscal reality and labour market needs

*Percentage of graduates by field of study*





# Inadequate tertiary education funding





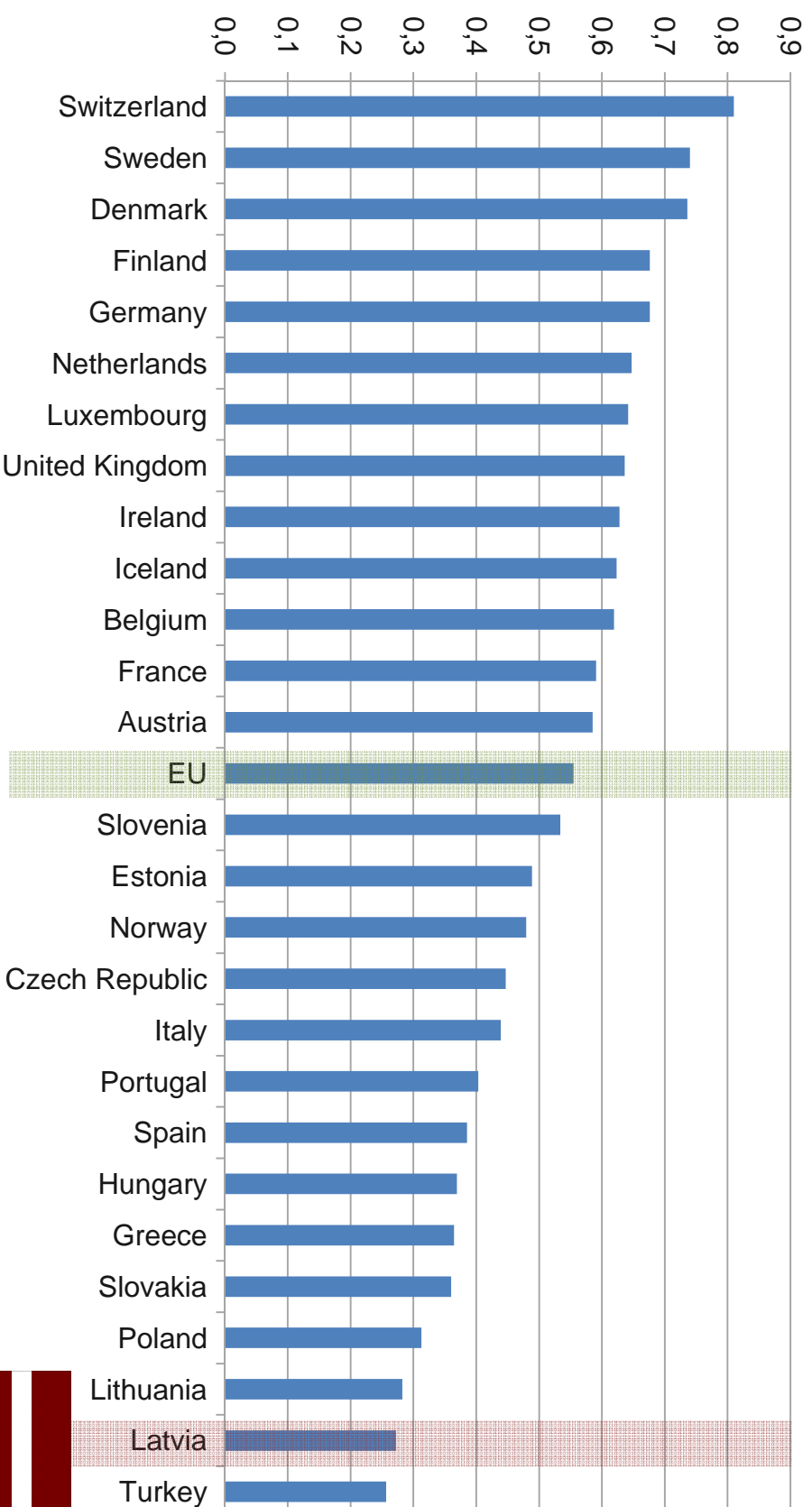
# Proposed tertiary education financing model

	<b>Pillar 1: basic funding</b>	<b>Pillar 2: performance-oriented funding</b>	<b>Pillar 3: innovation-oriented funding</b>
<b>Teaching</b>	<ul style="list-style-type: none"> <li>• number of study places (per field)</li> <li>• cost-oriented weight</li> </ul>	<ul style="list-style-type: none"> <li>• number of graduates</li> <li>• number of incoming and outgoing students</li> </ul> <p>Institutional indicators</p>	profile-oriented target agreements teaching + research + third mission  Funding of centres of excellence
<b>Research</b>	<ul style="list-style-type: none"> <li>• number of professors/ac academic staff (per field)</li> <li>• cost-oriented weight</li> </ul>	<ul style="list-style-type: none"> <li>• bibliometric indicator</li> <li>• third party funds</li> <li>• number of PhDs</li> </ul> <p>Institutional indicators</p>	



# Concerns about the quality of tertiary education and science

European Innovation Scoreboards: Summary Innovation Index 2014





## Recommendations for tertiary education

---

- **Move forward with the implementation of the three-pillar financing model**
- **Continue improving the quality of tertiary education and science**
- **Continue efforts to realign system capacity with demographic decline, fiscal reality and labour market needs**
- **Strengthen the capacity for strategic leadership and management**



## Shared vision

- Clear and consistent priorities (across governments and across time), ambition and urgency, and the capacity to learn rapidly.

## Performance management

- Appropriate targets, real-time data, monitoring, incentives aligned to targets, accountability, and the capacity to intervene where necessary.

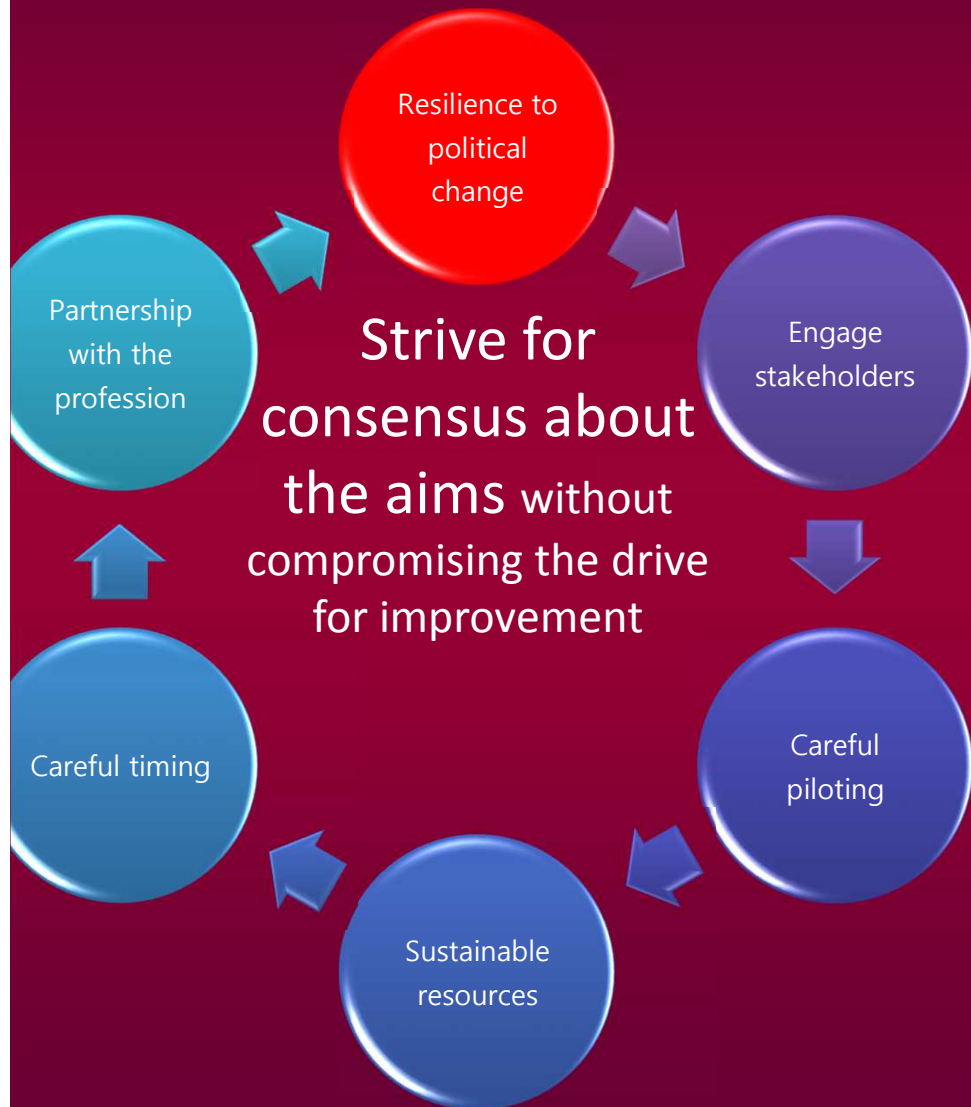
## Frontline capacity

- Building professional capabilities, sharing best practice and innovation, flexible management, and frontline ethos aligned with system objectives.

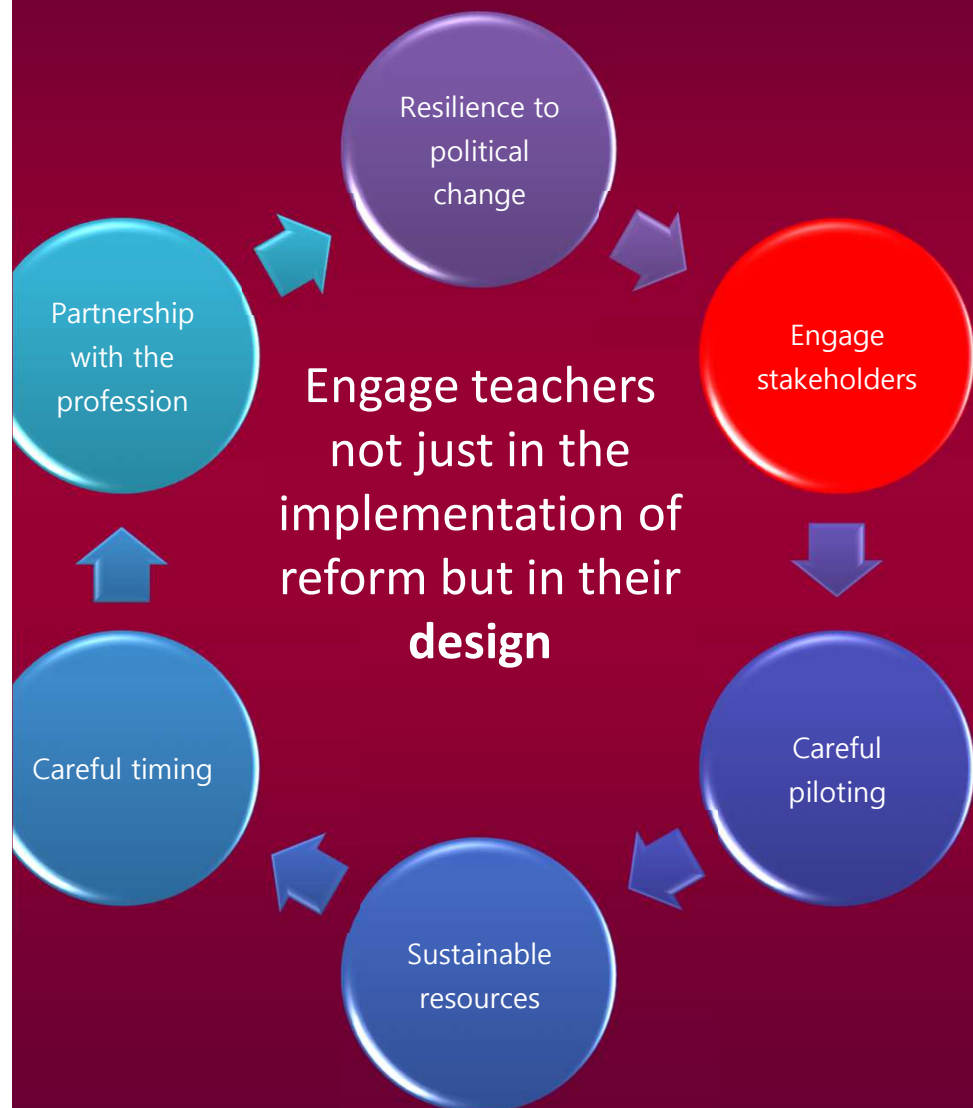
## Delivery architecture

- Strong leadership at every level, including teacher leadership, adequate process design and consistency of focus across agencies.

Making educational reform happen

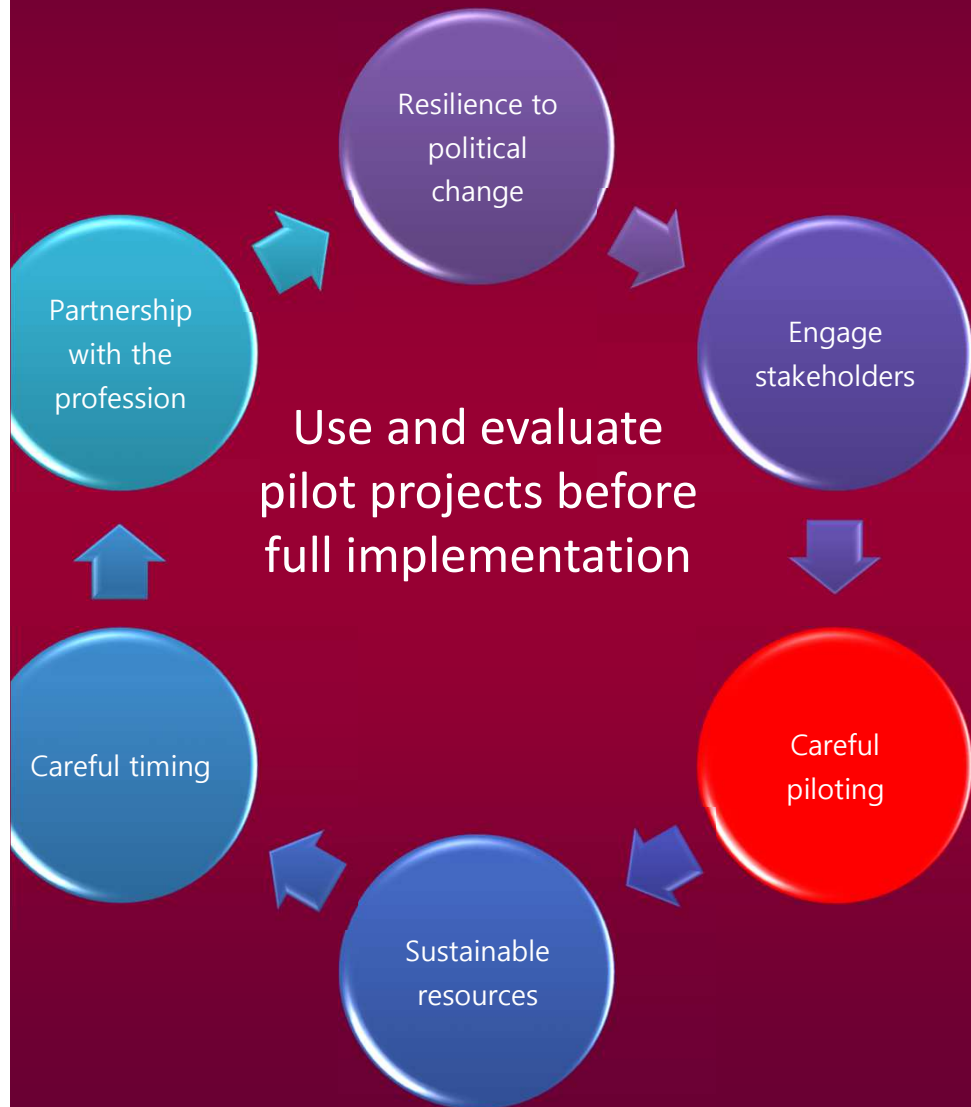


- Acknowledge divergent views and interests
- Communicate, communicate, communicate
  - Feedback reduces the likelihood of strong opposition
  - Involvement of stakeholders cultivates a sense of joint ownership over policies, and hence helps build consensus over both the need and the relevance of reforms
- Mechanisms of regular and institutionalised consultation contribute to the development of trust among parties, and help them reach consensus
  - Regular interactions raise awareness of the concerns of others, thus fostering a climate of compromise
- External pressures can build a compelling case for change .



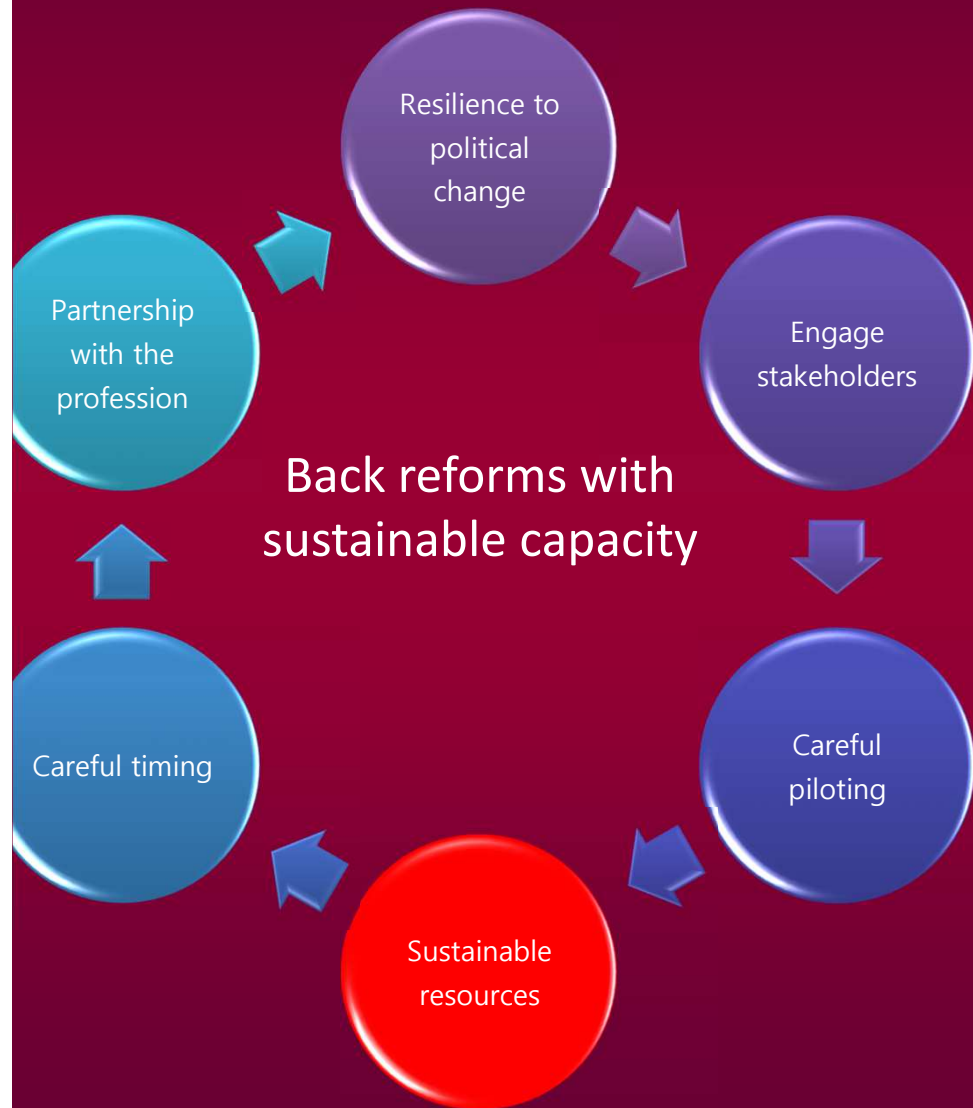
- Regular involvement by teachers in policy design helps to build capacity and shared ideas over time
- Several countries have established teaching councils that provide teachers with both a forum for policy development and, critically, a mechanism for profession-led standard setting and quality assurance in teacher education, teacher induction, teacher performance and career development
- Policy can encourage the formation of such communities .

# Successful reform implementation



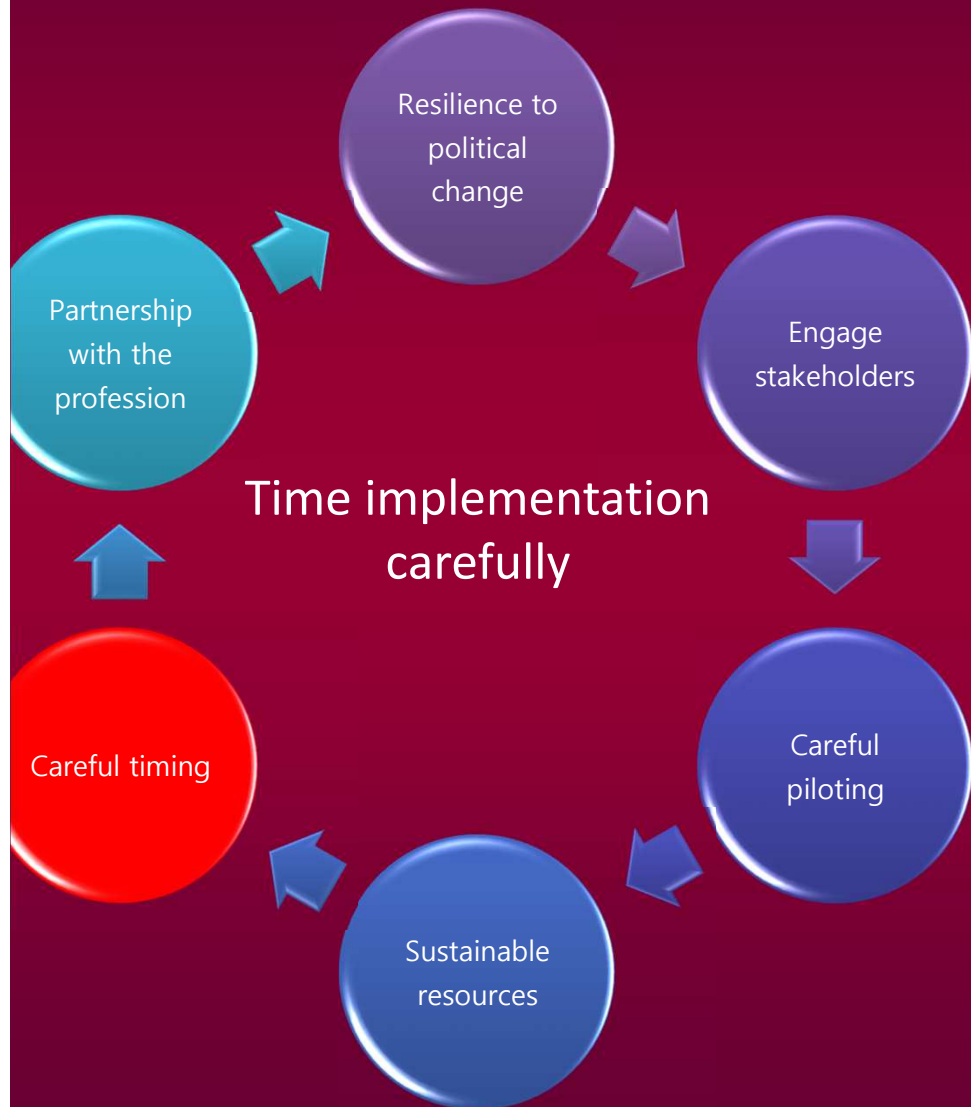
- Currently only one in ten educational reforms is evaluated
- Policy experimentation can help build consensus on implementation and can prove powerful in testing out policy initiatives and – by virtue of their temporary nature and limited scope – overcoming fears and resistance by specific groups of stakeholders.

# Successful reform implementation



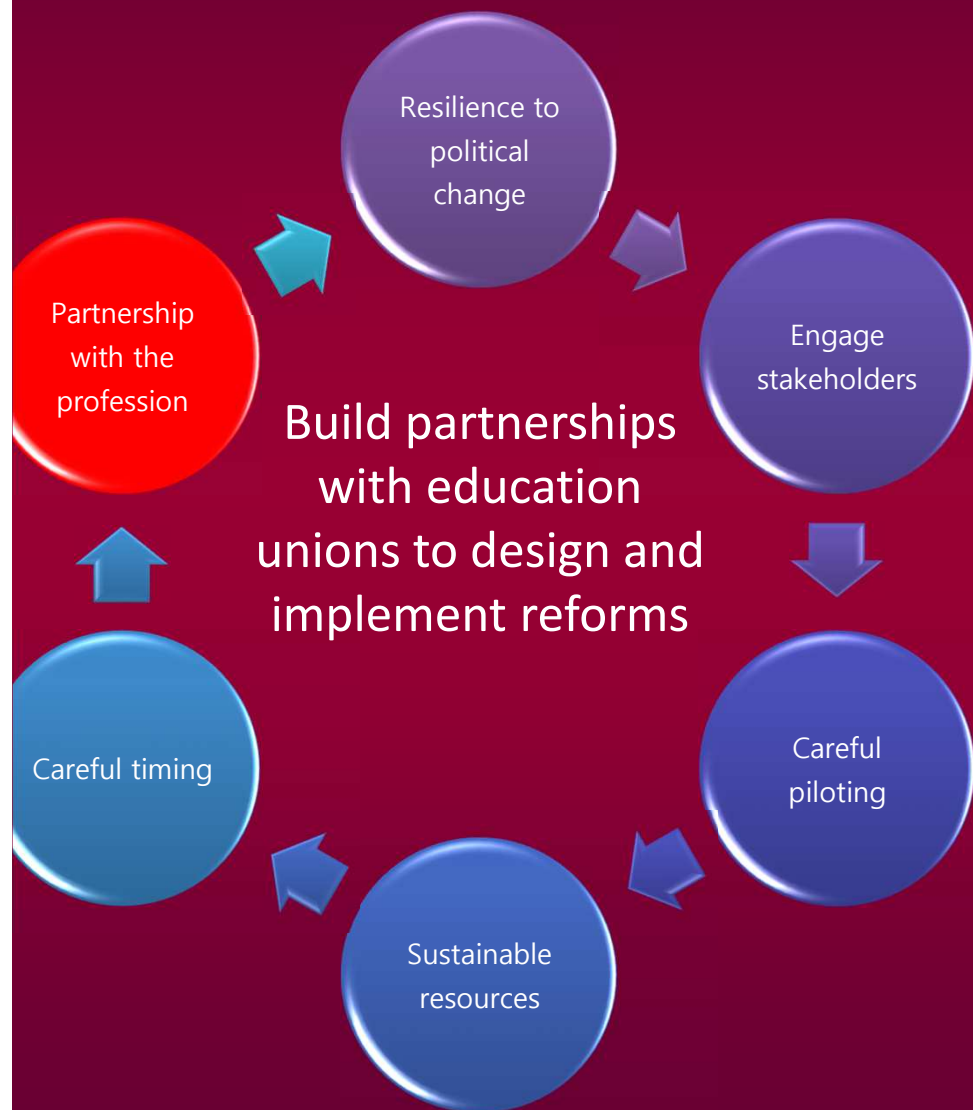
- The benefits for ‘winners’ are often insufficient to mobilise support, the costs for ‘losers’ are concentrated
- Need for consistent, co-ordinated efforts to persuade those affected of the need for change and, in particular, to communicate the costs of inaction

# Successful reform implementation



- All political players and stakeholders need to develop realistic expectations about the pace and nature of reforms to improve outcomes
- Certain reform measures are best introduced before others, particularly because of the substantial gap between the time at which the initial cost of reform is incurred, and the time when the intended benefits of reforms materialise
- Time is needed to learn about and understand impact, to build trust and develop capacity for the next stage .

# Successful reform implementation



- Putting the teaching profession at the heart of education reform requires a fruitful dialogue between governments and unions
- Teachers should not just be part of the implementation of reforms but also part of their design
- Conflict isn't best addressed by weak unions but by strong social partnership .

# What it all means

## The old bureaucratic system

Student inclusion

## The modern enabling system

**Some** students learn at high levels

**All** students need to learn at high levels

Curriculum, instruction and assessment

Routine cognitive skills

Conceptual understanding,  
complex ways of thinking, ways of working

Teacher quality

Standardisation and compliance

High-level professional knowledge workers

Work organisation

'Tayloristic', hierarchical

Flat, collegial

Accountability

Primarily to authorities

Primarily to peers and stakeholders





Thank you

[WWW.OECD.ORG/EDUCATION](http://WWW.OECD.ORG/EDUCATION)  
[ANDREAS.SCHLEICHER@OECD.ORG](mailto:ANDREAS.SCHLEICHER@OECD.ORG)

